



G O L D E N L E A F

Implementation of the Disaster Recovery Acts of 2016 and 2017

House Select Committee on Disaster Recovery
January 29, 2018

About Golden LEAF

Mission

To increase economic opportunity in North Carolina's rural and tobacco-dependent communities through leadership in grantsmaking, collaboration, innovation, and stewardship as an independent and perpetual foundation.

Vision

A North Carolina with opportunities for growth and prosperity for its people all across the state.



Small Business Recovery

DRA '16 appropriated \$5m to Golden LEAF to award grants to eligible entities to provide loans to affected businesses.



\$5m awarded;
\$2.3m disbursed;

53 active or
pending loans

more than
315 jobs retained

*data reported as of January 25, 2018

Disaster Recovery Acts

	Disaster Recovery Act of 2016 S.L. 2016-124	Disaster Recovery Act of 2017 S.L. 2017-119
Funding	\$20m to Golden LEAF + \$10m to Commerce	\$30m to Golden LEAF
Eligible Entities	1. Units of local government	1. Units of local government. 2. 501(c)(3) non-profits
Eligible Projects	1. Repair or replacement of infrastructure 2. Infrastructure to support new housing	1. Repair or replacement of infrastructure 2. Infrastructure to support new housing 3. Repair or replacement of equipment 4. New infrastructure for hazard mitigation

Infrastructure

For purposes of this program, infrastructure includes nonresidential buildings that serve the public, water, sewer, sidewalks, storm drainage, and other, similar projects that provide assistance or relief.

Grants may not duplicate other benefits, including FEMA Public Assistance, FEMA Hazard Mitigation Grant Program, or insurance.





Collaboration

N.C. Division of Emergency Management

- Regular dialogue regarding projects and unmet needs
- Process to verify FEMA Public Assistance funding

N.C. Departments of Commerce, Environmental Quality, and Agriculture & Consumer Services

- Regular dialogue regarding projects and unmet needs

Office of State Budget and Management

- Monthly reporting of financial and programmatic outcomes

Collaboration

Disaster Funders Forum

- Regular meeting of disaster funders to compare notes and ensure no duplication or displacement of funds
- Developed shared list of unmet needs
- Coordinated funding activity to ensure each program is able to maximize available funds

Hot Spot meetings

- Multi-agency effort to assist areas with significant unmet needs and receiving funding from multiple sources to streamline communication and improve outcomes

Outreach

Partnered with the Association of County Commissioners, the League of Municipalities, and the N.C. Department of Commerce to hold 6 regional information sessions between February 9 – 17.

Continued to receive referrals from Emergency Management and FEMA as well as Legislators and other agencies.



Application Review and Due Diligence

Grantee and Project Eligibility (DRA '16)

- Is the applicant a unit of local government?
- Was the public infrastructure damaged or destroyed as a result of one of the disasters?
- Is the new public infrastructure needed to support housing outside of the floodplain?

Grantee and Project Eligibility (DRA '17)

- Is the applicant a 501(c)(3) non-profit?
- Was the equipment damaged or destroyed as a result of one of the disasters?
- What potential hazard would this infrastructure mitigate?
How often could it happen and who benefits?

Application Review and Due Diligence

Application Review

1. Application and materials submitted via email
2. Submission reviewed by GLF Staff
3. Initial questions communicated to applicant via email
4. If necessary, supplemental documentation is requested
5. Site visit scheduled

Site Visit

- Required prior to award
- Opportunity to discuss project and clarify specific issues
- Tour areas identified in application

Recommendation and Board Action

Application Review and Due Diligence

Common Themes

- FEMA Public Assistance insufficient (NFIP reduction)
- Funds needed for resiliency or code requirements beyond what insurance or FEMA Public Assistance will provide
- Pre-existing conditions that “but for” the Hurricane, would not have worsened significantly (ineligible for FEMA PA)

Common Outcomes

- For each project, grantees are asked to verify the number of households and businesses that will benefit

Lessons Learned

- Use of grant funds for costs incurred prior to award date

Application Review and Due Diligence

Board Prioritization

- Projects with life/safety components including those to support fire, rescue, and other first responders
- Non-profits that serve a government-like function

Declined Applications

- Projects ineligible under legislation
- Limited frequency (hazard mitigation only)
- Limited funds (hazard mitigation only)

102

Total Applications

\$174.5m

Total Dollars

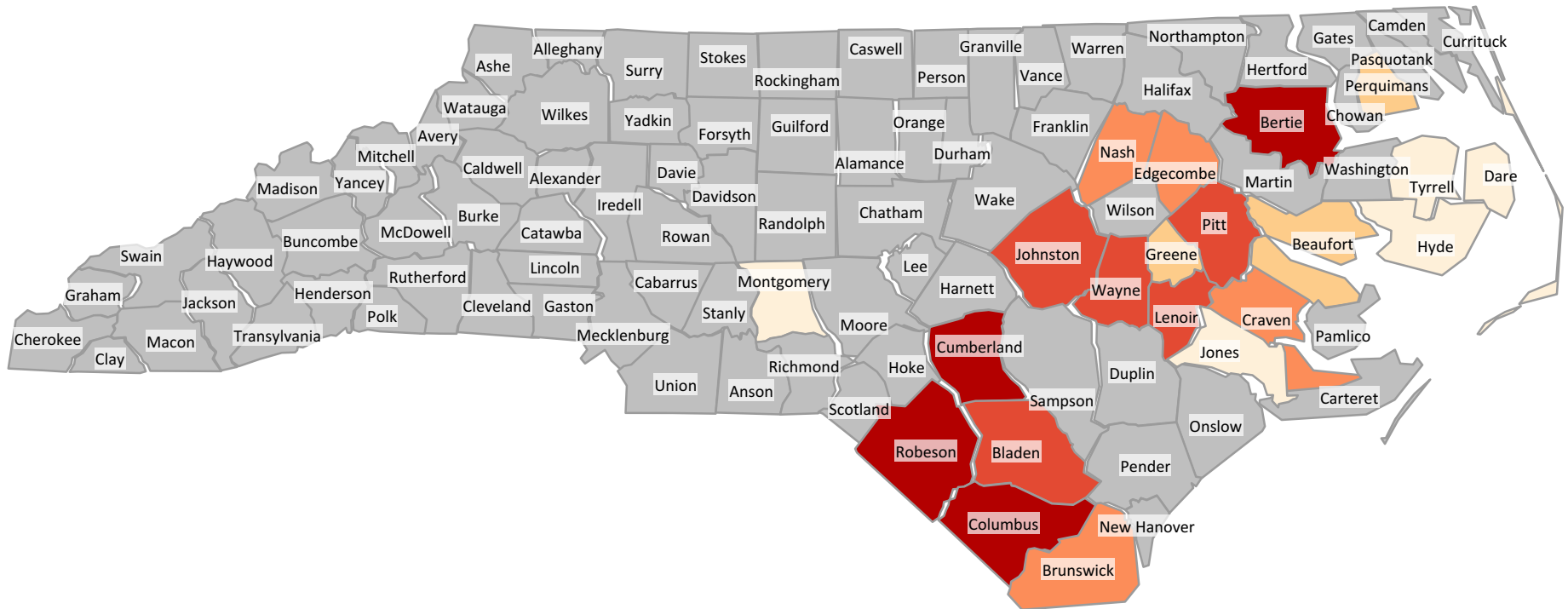
By the Numbers

71 total grants	21 counties	218 new housing units
177.19 linear miles of storm debris removed	7 repaired or replaced fire stations and EMS	15 trips to Lumberton
286 miles between Candor and Ocracoke	? miles driven on I-95	2 jet skis removed from trees in Hope Mills

Awards by Golden LEAF Board Meeting

Meeting Date	Grants	Dollars
April 6	14	\$10m
June 1	9	\$9.9m
August 3	10	\$6.3m
October 5	16	\$9.4m
December 7	22	\$13.8m

Awards by County



"Heat Map" darker shade corresponds to more dollars awarded.

Awards by Project Type

Project Type	Grants	Dollars
Infrastructure to Support New Housing	5	\$2.4m
Public Building(s)	17	\$19.5m
Water, Sewer, or Stormwater Infrastructure	22	\$12.4m
Debris Removal	10	\$5.1m
Other	17	\$9.9m

Infrastructure to Support New Housing

Grantee	# of New Housing Units
Fair Bluff	36
Tabor City	48
Kinston	60
Bertie County	24
Lumbee Tribe	50



Tabor Landing Groundbreaking, July 25, 2017

Public Buildings



Lumberton Public Works



Pine Terrace Fire Department, Lumberton

Water, Sewer, Stormwater



Benson



Ayden



Fountain

Water, Sewer, Stormwater



Candor



Fayetteville

Fair Bluff Fire and Rescue Squad Station



Lenoir County Cooperative Extension



Public Schools of Robeson County



Status of Funds

Total Appropriated	\$50,000,000
Total Awarded	\$49,367,932.73
Disbursed*	\$3,217,251.52
Unencumbered	\$632,067.27

Why haven't more funds been disbursed?

- Grantee may opt to request funds on a reimbursement basis
- Projects delayed due to bidding and procurement
- Projects delayed due to FEMA or other policy considerations
- Design/engineering underway, no costs billed yet

*data reported as of January 25, 2018

Questions?

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