



# North Carolina Department of Public Safety

*Prevent. Protect. Prepare.*

Roy Cooper, Governor

Erik A. Hooks, Secretary

## MEMORANDUM

TO: Chairs of House of Representatives Appropriations Committee on Justice and Public Safety  
Chairs of Senate Appropriations Committee on Justice and Public Safety  
Fiscal Research Division

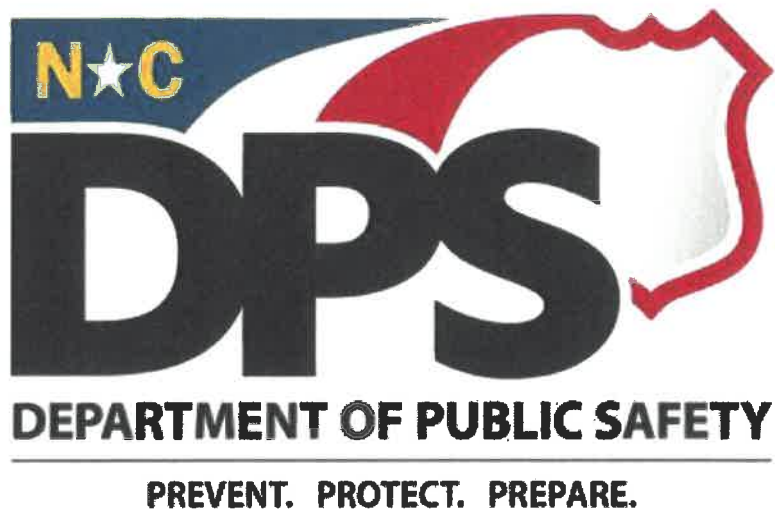
FROM: Erik A. Hooks, Secretary *EAH*  
Rueben Young, Chief Deputy Secretary *RY*

RE: Limit Use of Community Program Funds

DATE: October 1, 2018

*As pursuant to S.L. 2017-57, 16D.1 (c) The Department of Public Safety shall submit an electronic report by October 1, 2017, and a second electronic report by October 1, 2018, on all expenditures made from the miscellaneous contract line in Fund Code 1230 to the chairs of the House of Representatives and Senate Appropriations Committees on Justice and Public Safety and the Fiscal Research Division. The report shall include all of the following: an itemized list of the contracts that have been executed, the amount of each contract, the date the contract was executed, the purpose of the contract, the number of juveniles that will be served and the manner in which they will be served, the amount of money transferred to the Juvenile Crime Prevention Council fund, and an itemized list of grants allocated from the funds transferred to the Juvenile Crime Prevention Council fund.*

*See attached.*



**Limit Use of Community Programs Funds  
(Miscellaneous Contract Fund Report)  
Submitted October 1, 2018**

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**Juvenile Community Programs Miscellaneous Contract Fund Report  
Session Law 2017-57, 16D.1.(c)**

Submitted by:  
Department of Public Safety  
Division of Adult Correction and Juvenile Justice

## LEVEL II CONTRACTUAL SERVICES

Table 1: Residential Contractual Services

| Service Provider         | Purpose of Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <sup>1</sup> Contract Execution and Contract Renewal Date                                                                          | FY 2018-2019 Budgeted Contract Amount | Service Capacity                             | <sup>2</sup> Number of Youth to be Served Annually |
|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------|----------------------------------------------------|
| <b>Eckerd Kids, Inc.</b> | <p>Intensive short-term juvenile residential services designed to provide a complete rehabilitative experience in 4-5 months for Level II adjudicated male youth between the ages of 13-17. Staff-secure residential services are delivered at two of the former wilderness camps sites in Candor and Boomer, NC.</p> <p>The residential therapeutic model has been redesigned to provide a complete rehabilitative experience with a shorter length of stay. This program provides evidence-based programming including Cognitive Behavioral Therapy, life-skills development, restorative justice principles, and skill-appropriate educational services.</p> <p>Average length of stay is 159 days.</p> | <p>May 1, 2017 Contract Execution</p> <p><i>Final Contract Renewal May 1, 2019 to September 30, 2019 (Five-month contract)</i></p> | \$6,228,296                           | Maximum bed capacity for FY 2018-2019 is 80. | 184                                                |

<sup>1</sup>Contract execution date is the original date services began with DPS. The renewal date signifies the continuation of services through a contract renewal process wherein the Department exercises its option to annually renew the contract until the request for proposal, competitive bid process.

<sup>2</sup> Number of youth to be served computation consists of prior fiscal year terminations, length of stay and maximum bed capacity. Thus, a decrease or increase in the projection is contingent upon prior fiscal year data.

## LEVEL II CONTRACTUAL SERVICES

| Service Provider                         | Purpose of Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Contract Execution and Contract Renewal Date                                               | FY 2018-2019 Budgeted Contract Amount | Service Capacity                             | Number of Youth to be Served Annually |
|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------|---------------------------------------|
| <b>WestCare North Carolina, Inc.</b>     | <p>Short-term staff-secure residential services for Level II adjudicated female youth. Youth receive Cognitive Behavioral Therapy through trauma informed care that includes assessment, individualized services, academics, life-skills and recreation in 4-5 months. The site is located in Manson, NC. Client/staff interactions are directed toward engaging all clients in a collective process of healing, social growth, and behavior change that benefits youth, their families, and communities.</p> <p>Average length of stay is 125 days.</p>                                                  | <p>October 1, 2011 Contract Execution</p> <p><i>Contract Renewal September 1, 2019</i></p> | \$2,000,000                           | Maximum bed capacity for FY 2018-2019 is 20. | 60                                    |
| <b>Methodist Home for Children, Inc.</b> | <p>The <b>Craven Transitional Living Home</b> located in New Bern, NC is a 6 to 12 month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a Youth Development Center. Youth acquire academic and vocations skills needed to live independently. During their stay youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 154 days.</p> | <p>October 1, 2012 Contract Execution</p> <p><i>Contract Renewal November 1, 2018</i></p>  | \$550,000                             | Maximum bed capacity for FY 2018-2019 is 20. | 15                                    |

## LEVEL II CONTRACTUAL SERVICES

| Service Provider                         | Purpose of Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Contract Execution and Contract Renewal Date                                                                                                              | FY 2018-2019 Budgeted Contract Amount | Service Capacity                            | Number of Youth to be Served Annually |
|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|---------------------------------------------|---------------------------------------|
| <b>Methodist Home for Children, Inc.</b> | <p>The <b>North Hills Transitional Living Home</b> located in Raleigh, NC is a 6 to 12 month residential program that serves as a stepdown out-of-home placement for female youth transitioning from a Youth Development Center and residential care programs.</p> <p>Youth acquire academic and vocations skills needed to live independently. During their stay youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 201 days.</p> | <p>February 4, 2014<br/>Contract Execution</p> <p><i>Final Contract Renewal<br/>February 4, 2018</i></p> <p><i>Contract ends<br/>February 3, 2019</i></p> | \$450,000                             | Maximum bed capacity for FY 2018-2019 is 5. | 10                                    |

## LEVEL II CONTRACTUAL SERVICES

| Service Provider                         | Purpose of Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Contract Execution and Contract Renewal Date                                                                | FY 2018-2019 Budgeted Contract Amount | Service Capacity                             | Number of Youth to be Served Annually |
|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------|---------------------------------------|
| <b>Methodist Home for Children, Inc.</b> | <p>The <b>Insight Juvenile Crisis and Assessment Center (JCAC)</b> is located on the campus formerly known as the CA Dillon Youth Development Center in Butner, NC. Youth served represent multiple districts within the Central and Eastern regions of the state. Provides residential crisis and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 29 days.</p> | <p>April 24, 2015 Contract Execution</p> <p><i>Final Contract Renewal April 24, 2019</i></p>                | \$1,273,000                           | Maximum bed capacity for FY 2018-2019 is 12. | 152                                   |
|                                          | <p>The <b>Bridges Juvenile Crisis and Assessment Center (JCAC)</b> formerly known as the Forsyth County Youth Detention Center located in Winston-Salem, NC. Serves the Piedmont region and surrounding counties, as needed. Provides residential crisis care and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 27 days.</p>                                  | <p>Amendment Executed for Bridges November 12, 2015</p> <p><i>Final Contract Renewal April 24, 2019</i></p> | \$886,000                             | Maximum bed capacity for FY 2018-2019 is 8.  | 109                                   |

## LEVEL II CONTRACTUAL SERVICES

| Service Provider                         | Purpose of Contract                                                                                                                                                                                                                                                                                                                                           | Contract Execution and Contract Renewal Date                                               | FY 2018-2019 Budgeted Contract Amount | Service Capacity                                                                                                                                                                                                                                                                                                                                | Number of Youth to be Served Annually |
|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Methodist Home for Children, Inc.</b> | <p>The <b>Western Area Multi-Purpose Juvenile Crisis and Assessment Center</b> located in Asheville, NC opened on August 25, 2016. Blended model provides crisis and assessment services to youth in the Western region of the state. The program also provides secure care placements as needed for juveniles.</p> <p>Average length of stay is 30 days.</p> | <p>June 1, 2016<br/>Contract Execution</p> <p><i>Contract Renewal<br/>June 1, 2019</i></p> | \$900,000                             | <p>Maximum bed capacity for FY 2018-2019 is 9.</p> <p>This is a blended model consisting of 5 crisis and assessment beds and 4 secure placement beds.</p> <p>The General Assembly allocated \$500,000 for the Buncombe Multipurpose Group Home. An additional \$400,000 of Level II funds are designated to support this programming model.</p> | 110                                   |

## LEVEL II CONTRACTUAL SERVICES

Table 2: Non-Residential Contractual Services

| Service Provider                                    | Purpose of Contract                                                                                                                                                                                                                                                                                                                                                                                                                                 | Contract Execution and Contract Renewal Date                                                                                                                               | FY 2018-2019 Budgeted Contract Amount | Service Capacity                                                                                                                                                           | Number of Youth to be Served Annually |
|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>AMikids North Carolina Family Services, Inc.</b> | <p>AMikids North Carolina Family Services, Inc. provides <b>Functional Family Therapy (FFT)</b> to 89 counties except for judicial districts 10, 17, and 30. FFT is a short-term, strength and family-based prevention and intervention program for high-risk youth that addresses complex multidimensional problems through clinical practice that is flexibly structured and culturally sensitive.</p> <p>Average length of stay is 137 days.</p> | <p>September 2, 2015<br/>Contract Execution</p> <p><i>Final Contract Renewal</i><br/><i>September 2, 2019</i></p> <p><i>Contract ends</i><br/><i>September 1, 2020</i></p> | \$2,877,600                           | <p>Maximum capacity for FY 2018-2019 on any given day is 190 juveniles for FFT service delivery.</p> <p>FFT therapists provide services in five regional area offices.</p> | 520                                   |

## LEVEL II CONTRACTUAL SERVICES

Table 3: JCPC Endorsed Evidence-Based Level II Dispositional Alternatives

| Catchment Areas                                                            | Service Provider                                                          | Primary Service                                                                                         | Contract Execution | FY 2018-2019 Budgeted Contract Amount | Number of Youth to be Served Annually |
|----------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|--------------------|---------------------------------------|---------------------------------------|
| <b>Western Region</b>                                                      |                                                                           |                                                                                                         |                    |                                       |                                       |
| <b>Haywood</b><br>*Serving Judicial District 30 (7 Counties)               | Youth Villages, Inc.                                                      | Home-Based Family Counseling<br>Multi-Systemic Therapy                                                  | July 1, 2018       | \$50,000                              | 4                                     |
| <b>Haywood</b><br>*Serving Judicial Districts 22, 24, and 30 (16 Counties) | Barium Springs Home for Children, Inc.                                    | 2 Components:<br>Sexual Offender Evaluation (CESH)<br>Treatment Alternatives for Sexualized Kids (TASK) | July 1, 2018       | \$100,000                             | 5<br>5                                |
| <b>Piedmont Region</b>                                                     |                                                                           |                                                                                                         |                    |                                       |                                       |
| <b>Iredell</b><br>*Serving Judicial District 22 (4 Counties)               | Barium Springs Home for Children                                          | 2 Components:<br>Sexual Offender Evaluation (CESH)<br>Treatment Alternatives for Sexualized Kids (TASK) | July 1, 2018       | \$100,000                             | 5<br>5                                |
| <b>Stokes, Surry and Rockingham</b>                                        | Rockingham County Youth Services<br>Fresh Start                           | 2 Components:<br>Family Counseling<br>Respite                                                           | July 1, 2018       | \$100,000                             | 24<br>11                              |
| <b>Randolph</b><br>*Serving Judicial District 19 (5 Counties)              | Family Centered Treatment Foundation                                      | 2 Components:<br>Home-Based Family Counseling<br>Temporary Foster Care                                  | July 1, 2018       | \$88,000                              | 15<br>15                              |
| <b>Central Region</b>                                                      |                                                                           |                                                                                                         |                    |                                       |                                       |
| <b>Wake</b>                                                                | Haven House, Inc.                                                         | Experiential Skill Building                                                                             | July 1, 2018       | \$173,200                             | 30                                    |
| <b>Franklin, Granville and Vance</b>                                       | Youth Villages, Inc.                                                      | Family Counseling                                                                                       | July 1, 2018       | \$50,000                              | 11                                    |
| <b>Durham</b>                                                              | Exchange Clubs' Child Abuse Prevention Center                             | Home-Based Family Counseling                                                                            | July 1, 2018       | \$42,600                              | 7                                     |
| <b>Eastern Region</b>                                                      |                                                                           |                                                                                                         |                    |                                       |                                       |
| <b>New Hanover</b>                                                         | New Hanover County Community Justice Services, Youth Empowerment Services | Community Service and Restitution, Level II                                                             | July 1, 2018       | \$42,000                              | 40                                    |

## LEVEL II CONTRACTUAL SERVICES

| Catchment Areas                  | Service Provider                                       | Primary Service             | Contract Execution | FY 2018-2019 Budgeted Contract Amount | Number of Youth to be Served Annually |
|----------------------------------|--------------------------------------------------------|-----------------------------|--------------------|---------------------------------------|---------------------------------------|
| <b>Greene, Lenoir, and Wayne</b> | Prevention and Treatment Center of Lenoir County, Inc. | Experiential Skill Building | July 1, 2018       | \$95,000                              | 45                                    |
| <b>Pitt</b>                      | Prevention and Treatment Center of Lenoir County       | Juvenile Structured Day     | July 1, 2018       | \$86,000                              | 50                                    |

**Table 4: Multi-Purpose Juvenile Home Contractual**

| Service Provider                         | Purpose of Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Contract Execution and Contract Renewal Date                                                       | FY 2018-2019 Budgeted Contract Amount | Service Delivery                             | Number of Youth to be Served Annually |
|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------|---------------------------------------|
| <b>Methodist Home for Children, Inc.</b> | <p>There are five (5) <b>Multi-Purpose Juvenile Group Homes</b> that serve as a secure non-institutional alternative to a youth development center and secure detention.</p> <p>Each Home located in Chowan, Hertford, Wayne, Robeson, and Macon Counties has a bed capacity of eight (8). These facilities provide the Department's Model of Care therapeutic treatment model. The model addresses anti-social behaviors by implementing an individualized social and life skills curriculum. The homes primarily serve court-ordered, Level II youth in the judicial districts.</p> <p>Average length of stay is 156 days.</p> | <p>November 1, 2015<br/>Contract Execution</p> <p><i>Contract Renewal<br/>November 1, 2018</i></p> | \$3,248,120                           | Maximum bed capacity for FY 2018-2019 is 40. | 96                                    |

## LEVEL II CONTRACTUAL SERVICES

Table 5: Summary of Contractual Services

| Contract Type                                                           | FY 2018-2019<br>Contract Total |
|-------------------------------------------------------------------------|--------------------------------|
| <b>Residential Services</b>                                             | \$12,287,296                   |
| <b>Non-Residential Services</b>                                         | \$2,877,600                    |
| <b>JCPC Endorsed Evidence-Based Level II Dispositional Alternatives</b> | \$926,800                      |
| <b>Multi-Purpose Juvenile Homes</b>                                     | \$3,248,120                    |
| <b>Total:</b>                                                           | <b>\$19,339,816</b>            |

### Additional Comments

- In FY 2018-2019, contractual funds support 12 short-term residential contractual programs (*The Eckerd Boomer and Candor contracts were combined into one (1) contract during the 2017-2018 fiscal year.*), one (1) community-based contractual program (FFT serving 89 counties) and 11 community-based JCPC-Endorsed Level II programs. These programs are collectively expected to serve approximately 1,528 youth in FY 2018-2019.
- The Department has established three (3) Juvenile Crisis and Assessment Centers since 2015. The Western Area Multi-Purpose Juvenile Crisis and Assessment Center is the only facility providing a blended multipurpose service model to include crisis and assessment and secure residential placement services for juveniles.
- The Wayne County Multi-Purpose Group Home sustained damages in October 2016 due to Hurricane Matthew. By July 2017 all renovations were completed and the site began accepting juveniles on August 21, 2017 from the 8th Judicial District representing Greene, Lenoir, and Wayne counties.
- The Department of Public Safety is charged with increasing the Juvenile Crisis and Assessment Center contract with Methodist Home for Children, Inc., per Session Law 2018-5:

“...the Department shall adjust its budget to achieve a savings of at least seven hundred thousand dollars (\$700,000). The Department shall use the savings realized from the adjustments required under this section to increase the contract with the Methodist Home for Children, Inc., for the continued operation of crisis and assessment centers. The Department shall not use funds that have reverted or are carried forward to achieve the savings required under this section.”