



# North Carolina Department of Public Safety

## Adult Correction and Juvenile Justice

Roy Cooper, Governor  
Erik A. Hooks, Secretary

W. David Guice, Chief Deputy Secretary

### MEMORANDUM

TO: Chairs of House of Representatives Appropriations Committee on Justice and Public Safety  
Chairs of Senate Appropriations Committee on Justice and Public Safety  
Fiscal Research Division

FROM: Erik A. Hooks, Secretary *EAH*  
W. David Guice, Chief Deputy Secretary *WDG*

RE: Limit Use of Community Program Funds

DATE: October 1, 2017

*Pursuant to S.L. 2017-57, 16D.1 (c), The Department of Public Safety shall submit an electronic report by October 1, 2017, and a second electronic report by October 1, 2018, on all expenditures made from the miscellaneous contract line in Fund Code 1230 to the chairs of the House of Representatives and Senate Appropriations Committees on Justice and Public Safety and the Fiscal Research Division. The report shall include all of the following: an itemized list of the contracts that have been executed, the amount of each contract, the date the contract was executed, the purpose of the contract, the number of juveniles that will be served and the manner in which they will be served, the amount of money transferred to the Juvenile Crime Prevention Council fund, and an itemized list of grants allocated from the funds transferred to the Juvenile Crime Prevention Council fund.*

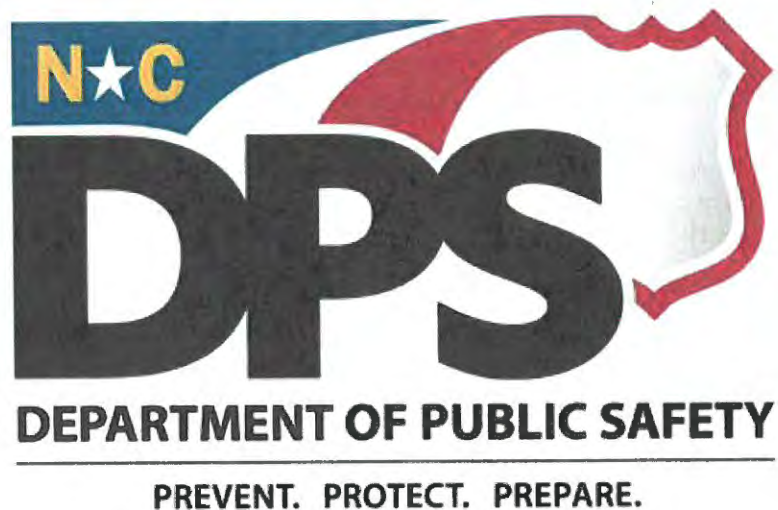
***See attached.***

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**Limit Use of Community Programs Funds  
(Miscellaneous Contract Fund Report)  
Submitted October 1, 2017**

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**Juvenile Community Programs Miscellaneous Contract Fund Report  
Session Law 2017-57, 16D.1.(c)**

Submitted by:  
Department of Public Safety  
Division of Adult Correction and Juvenile Justice

## LEVEL II CONTRACTUAL SERVICES

Table 1: Residential Contractual Services

Service Provider	Purpose of Contract	<sup>1</sup> Contract Execution and Contract Renewal Date	FY 2017-2018 Budgeted Contract Amount	FY 2016-2017 Service Expansion	Number of Youth to be Served Annually
<b>Eckerd Kids, Inc.</b>	<p>Intensive short-term juvenile residential services designed to provide a complete rehabilitative experience in 4-5 months for Level II adjudicated male youth between the ages of 13-17. Staff-secure residential services are delivered at two of the former wilderness camps sites in Candor and Boomer, NC.</p> <p>The residential therapeutic model has been redesigned to provide a complete rehabilitative experience with a shorter length of stay. This program provides evidence-based programming including Cognitive Behavioral Therapy, life-skills development, restorative justice principles, and skill-appropriate educational services.</p>	<p>May 1, 2017 Contract Execution</p> <p>May 1, 2018 Contract Renewal</p>	\$5,898,286	<p>Construction of a 4<sup>th</sup> dormitory that will increase bed capacity by an additional 10 beds effective October 2017.</p> <p>Maximum bed capacity is 80 for FY 2017-2018. Average length of stay of 153 days.</p> <p>Cost of dorm construction (\$200,000) increased daily rate for year 1 of contract, with \$300,000 recurring.</p>	192
<b>WestCare North Carolina, Inc.</b>	<p>Short-term staff-secure residential services for Level II adjudicated female youth. Youth receive Cognitive Behavioral Therapy through trauma informed care that includes assessment, individualized services, academics, life-skills and recreation in 4-5 months.</p> <p>The site is located in Manson, NC. Client/staff interactions are directed toward engaging all clients in a collective process of healing, social growth, and behavior change that benefits youth, their families, and communities.</p>	<p>October 1, 2011 Contract Execution</p> <p>May 1, 2017 Contract Renewal</p>	\$2,082,550	<p>Increase of 4 additional female beds by September 2017</p> <p>Renovation and conversion of on-site warehouse into school classroom space to accommodate additional youth.</p> <p>Maximum bed capacity is 20 for FY 2017-2018. Average length of stay of 138 days. Expansion cost total is \$582,550, with \$500,000 recurring</p>	54

<sup>1</sup> Contract execution date is the original date services began with DPS. The renewal date signifies the continuation of services through a contract renewal process wherein the Department exercises its option to annually renew the contract for a period of 2-3 years until the request for proposal, competitive bid process.



LEVEL II CONTRACTUAL SERVICES

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2017-2018 Budgeted Contract Amount	FY 2016-2017 Service Expansion	Number of Youth to be Served Annually
<b>Methodist Home for Children, Inc.</b>	The <b>Craven Transitional Living Home</b> located in New Bern, NC is a 6 to 12 month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a Youth Development Center. Youth acquire academic and vocational skills needed to live independently. During their stay youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.	October 1, 2012 Contract Execution  <i>Contract Renewal October 31, 2016</i>	\$550,000	No bed capacity expansion of transitional services during the FY 2016-2017  Maximum bed capacity is 6 for FY 2017-2018 Average length of stay 123 days	18
<b>Methodist Home for Children, Inc.</b>	The <b>North Hills Transitional Living Home</b> located in Raleigh, NC is a 6 to 12 month residential program that serves as a stepdown out-of-home placement for female youth transitioning from a Youth Development Center and residential care programs. Youth acquire academic and vocational skills needed to live independently. During their stay youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.	February 4, 2014 Contract Execution  February 1, 2017 <i>Contract Renewal</i>	\$450,000	No bed capacity expansion of transitional services during the FY 2016-2017  Maximum bed capacity is 5 for FY 2017-2018 Average length of stay 164 days	12



LEVEL II CONTRACTUAL SERVICES

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2017-2018 Budgeted Contract Amount	FY 2016-2017 Service Expansion	Number of Youth to be Served Annually
Methodist Home for Children, Inc.	The <b>Insight Juvenile Crisis and Assessment Center (JCAC)</b> is located on the campus formerly known as the CA Dillon Youth Development Center in Butner, NC. Youth served represent multiple districts within the Central and Eastern regions of the state. Provides residential crisis and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.	April 24, 2015 Contract Execution  <i>April 24, 2017 Contract Renewal</i>	\$1,273,000	Maximum bed capacity for the Insight JCAC is 12 for FY 2017-2018. Average length of stay 31 days	142  105
	The <b>Bridges Juvenile Crisis and Assessment Center (JCAC)</b> formerly known as the Forsyth County Youth Detention Center located in Winston-Salem, NC. Serves the Piedmont region and surrounding counties, as needed. Provides residential crisis care and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.	Amendment Executed for Bridges November 12, 2015	\$886,000	Maximum bed capacity for the Bridges JCAC is 8 for FY 2017-2018. Average length of stay 28 days	
	The <b>Western Area Multi-Purpose Juvenile Crisis and Assessment Center</b> located in Asheville, NC opened on August 25, 2016. Blended model provides crisis and assessment services to youth in the Western region of the state. Also provides secure care as needed for juveniles.	June 1, 2016 Contract Execution  <i>June 1, 2017 Contract Renewal</i>	\$900,000	Maximum bed capacity is 9 for FY 2017-2018. Blended model: 5 crisis and assessment beds and 4 secure placement beds  *The Generally Assembly allocated \$500,000 for the Buncombe Multipurpose Group Home. An additional \$400,000 of Level II funds are designated to support this programming model.	107



## LEVEL II CONTRACTUAL SERVICES

Table 2: Non-Residential Contractual Services

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2017-2018 Budgeted Contract Amount	FY 2016-2017 Service Expansion	Number of Youth to be Served Annually
<b>AMikids North Carolina Family Services, Inc.</b>	AMikids North Carolina Family Services, Inc. provides <b>Functional Family Therapy (FFT)</b> to 89 counties except for judicial districts 10, 17, and 30. FFT is a short-term, strength and family-based prevention and intervention program for high-risk youth that addresses complex multidimensional problems through clinical practice that is flexibly structured and culturally sensitive.	September 2, 2015 Contract Execution  <i>June 27, 2017 Contract Renewal</i>	\$2,877,600	No service expansion during FY 2016-2017.  Average length of stay 119 days.  Maximum capacity is 190 juveniles on a given day of FFT service delivery. FFT therapist serve regionally from 5 area/regional offices.	597



Table 3: JCPC Endorsed Evidence-Based Level II Dispositional Alternatives

Catchment Areas	Service Provider	Primary Service	Contract Execution	FY 2017-2018 Budgeted Contract Amount	Number of Youth to be Served Annually
<b>Western Region</b>					
Haywood	Youth Villages, Inc.	Home-Based Family Counseling Multi-Systemic Therapy	July 1, 2017	\$50,000	4
Haywood	Barium Springs Home for Children, Inc.	Sexual Offender Treatment Treatment Alternatives for Sexualized Kids	July 1, 2017	\$100,000	5
Iredell	Barium Springs Home for Children, Inc.	Sexual Offender Treatment Treatment Alternatives for Sexualized Kids	July 1, 2017	\$50,000	3
<b>Piedmont Region</b>					
Cabarrus, Montgomery, Moore, Randolph, and Rowan	Family Centered Treatment Foundation, Inc.	Home-Based Family Counseling Temporary Foster	July 2, 2017	\$90,200	12
Stokes and Surry	Rockingham County Youth Services Fresh Start	Home-Based Family Counseling	July 1, 2017	\$100,000	24
<b>Central Region</b>					
Wake	Haven House, Inc.	Experiential Skill Building	July 1, 2017	\$172,000	30
Franklin, Granville, Vance, and Warren	Youth Villages, Inc.	Family Counseling	July 1, 2017	\$50,000	11
Durham	Exchange Clubs' Child Abuse Prevention Center	Home-Based Family Counseling	July 1, 2017	\$42,600	7
<b>Eastern Region</b>					
New Hanover	New Hanover County Community Justice Services, Youth Empowerment Services	Community Service and Restitution	July 1, 2017	\$42,000	50
Greene, Lenoir, and Wayne	Prevention and Treatment Center of Lenoir County, Inc.	Experiential Skill Building	July 1, 2017	\$95,000	60
Pitt	Prevention and Treatment Center of Lenoir County	Juvenile Structured Day	July 1, 2017	\$95,000	80

Catchment Areas	Service Provider	Primary Service	Contract Execution	FY 2017-2018 Budgeted Contract Amount	Number of Youth to be Served Annually
Dare, Currituck, Camden, Pasquotank, Gates, Perquimans, and Chowan	<sup>2</sup> Dare County Schools, SAFE System District One	Home-Based Family Counseling	July 1, 2017	\$13,900	12

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<sup>2</sup> Program closed effective August 31, 2017



Table 4: Multi-Purpose Juvenile Home Contractual

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2017-2018 Budgeted Contract Amount	FY 2016-2017 Service Expansion	Number of Youth to be Served Annually
<b>Methodist Home for Children, Inc.</b>	<p>There are five (5) <b>Multi-Purpose Juvenile Group Homes</b> that serve as a secure non-institutional alternative to a youth development center and secure detention.</p> <p>Each Home located in Chowan, Hertford, Wayne, Robeson, and Macon Counties has a bed capacity of eight (8). These facilities provide the Department's Model of Care therapeutic treatment model. The model addresses anti-social behaviors by implementing an individualized social and life skills curriculum. The homes primarily serve court-ordered, Level II youth in the judicial districts.</p>	<p>November 1, 2015 Contract Execution</p> <p><i>November 1, 2016 Contract Renewal</i></p>	\$3,208,121	<p>No bed capacity expansion during FY 2016-2017. A funding increase of \$80,000 was administered for the Macon Multi-Purpose Group Home to address substantiated and documented increases in programming costs.</p> <p>Maximum capacity is 40 for FY 2017-2018 Average length of stay of 135 days.</p>	108

Table 5: Summary of Contractual Services

Contract Type	FY 2017-2018 Contract Total
<b>Residential Services</b>	\$12,039,836
<b>Non-Residential Services</b>	\$2,877,600
<b>JCPC Endorsed Evidence-Based Level II Dispositional Alternatives</b>	\$900,700
<b>Multi-Purpose Juvenile Homes</b>	\$3,208,121
<b>Total:</b>	<b>\$19,026,257</b>

#### Additional Considerations

- The report gives prominence to the Department's short-term residential service expansion efforts. The Department expanded short-term bed capacity for Eckerd Kids, Inc., WestCare North Carolina, Inc., and Methodist Home for Children, Inc. contracts, all of which serve Level II adjudicated youth.
- In FY 2017-18, contractual funds support 13 short-term residential contractual programs, one (1) community-based contractual program and 12 community-based JCPC endorsed programs. These programs are collectively expected to serve approximately 1,600 youth in FY 2017-18.
- The Department opened two (2) Juvenile Crisis and Assessment Centers. Partnership and collaboration with Forsyth County government officials offered an opportunity for the repurposing and use of a former county-owned detention facility for the development of a crisis and assessment center with a lease agreement with an annual cost of \$1 per year. The former Buncombe County Detention Center was remodeled and repurposed to provide a blended multipurpose service model to include crisis and assessment and secure residential placement services for juveniles.
- The section has incurred unanticipated remediation and restoration costs associated with flooding and water damage caused by Hurricane Matthew in October 2016 to the Wayne County Multipurpose Group Home. All renovations were completed in July 2017. Also through collaborative partnership with DPS Central Engineering and Regional Maintenance, essential repairs and renovations were completed during FY 2016-17 at all the multipurpose group home facilities to ensure that security and residential safety standards were being met.