



North Carolina Department of Public Safety

North Carolina Army National Guard

Roy Cooper, Governor
Erik A. Hooks, Secretary

Gregory Lusk, The Adjutant General

MEMORANDUM

To: The Joint Legislative Commission of Governmental Operations
The Joint Legislative Oversight Committee on Justice and Public Safety

From: Erik A. Hooks, Secretary, Department of Public Safety *EAH*
Gregory Lusk, The Adjutant General, North Carolina Army National Guard

Subject: Armory and Facility Development Plan

Date: July 1, 2019

*for RD Norton
NCNG CFMO*

Pursuant to N.C.G.S. 127A-210(a), the Department of Public Safety shall prepare a statewide plan for armories for a period of seven years into the future, no later than July 1 of each year.

The Armory and Facilities Development Plan was created from the North Carolina National Guard's (NCNG) Installation Strategic Action Plan named NCNG Readiness Center Transformation Plan. The purpose of the Master Plan is to provide the NCNG a Long Range Capital Investment Strategy to replace its smaller aging primary training facilities (Armories) aligned with 1950's population demographics with larger regional facilities that will ensure the Guard is ready to serve the needs of North Carolina and the Country for the next 50 years.

Definitions

Military Construction Army National Guard (MCNG) – The program consists of three parts, each with a separate authorization and appropriation line from Congress: Major Construction, Unspecified Minor Construction, and Planning and Design.

DD Forms 1390/1391 – The basic programming document for all MCNG projects. These forms are the only basis for justifying projects. Annually, the Construction Facilities Management Office (CFMO) must update and resubmit the DD Forms until forms are authorized and appropriated.

Construction and Facilities Management Officer (CFMO)- The only individual within the NCNG who has the authority to classify work, which is the final step before project approval and commencement. Additionally, the CFMO is the one individual within the NCNG through whom all real property actions involving Federal dollars or activity must go.

National Guard Bureau (NGB) Form 420-R - Utilized for all construction projects greater than \$25,000.00 and up to the statutory threshold of \$2,000,000.00. The form is utilized for requesting

Sustainment Restoration and Modernization (SRM) projects (less construction) between \$25,000.00 and \$3,000,000.00.

The NCNG Master Plan – Utilizes a HUB and Spoke concept for Seven (7) Regional Readiness Centers (RRC) HUBs with operational space for approximately 450 Soldiers, equipment and administrative space with expansion capability for 1,200 Soldiers. The Spokes will maintain a connection to North Carolina's rural areas, honoring the grassroots heritage of the National Guard, serve as key staging areas during emergencies, and retain the ability to respond to future shifts in demographics. These facilities will serve as the backbone of the NCNG Capital Investment Strategy.

Description of Project Worksheets

Projects Funded – This list of projects 1-5 were appropriated in SFY 13-14 as part of an \$8.25M state appropriation for a total of 25 projects. These are the last five (5) projects to complete the state appropriation. Project 6 received its appropriation in SFY 15-17. These projects have work classification of SRM and are in various phases of construction. These projects have been approved from the Congress of the United States and are being constructed or will be constructed at the completion of the contracting process. (Appendix E-1)

Projects Unfunded – Spoke Projects – The projects listed support the Capital Improvement and Repair projects for the Spoke facilities. The SRM projects have been approved, but NCNG has not received federal funding approval although our Operations and Maintenance budget is authorized to be utilized for these types of projects on a 420R. NCNG's strategy is to initiate larger projects by executing a limited amount (approximately 2 per year) of designs and construction projects annually. These projects will allow us to increase square footage where needed, improve energy efficiencies in our aging facilities and reduce the overall maintenance costs for our infrastructure.

Project 1 is a Spoke facility project which is 100% funded by the Federal government, due to an Act of Nature storm. Projects 2, 3, and 7 have a State Appropriation and are currently waiting for the federal government to allocate matching funds to accomplish these projects. The remainder of the projects support the NCNG Capital Investment Strategy, but have no State Funding element which limits our ability to request the Federal matching funds. There are additional required projects, but they are proposed past the seven (7) year timeline of the report. (Appendix E-2)

HUB Projects and Supporting Facilities – This list of projects support the Regional Readiness Center concept. Projects 1-3 are funded utilizing the ConnectNC bond funding along with CI Supplement for Projects 1 and 3. These locations are HUB facilities and are proposed for multiple units located at this facility. Project 4 is a supporting maintenance facility needed to store the increased quantity of equipment at the HUB facility. We expect federal funds to be available for construction of this facility in 2022. These funds will be eligible for state matching funds based on facility requirements. Project 5 is a HUB facility and has been approved as a MILCON project in 2024. This project will require a state appropriation of 25% for the overall cost of the project. Projects 6-9 will complete the HUB facility portion of the NC Readiness Transformation Plan.

These projects are currently listed as state funded, but every effort will be made to provide federal funds when available. (Appendix E-3)

In conclusion, the NCNG is taking steps to improve their facility footprint in order to provide a ***Ready, Reliable, Responsive, and Relevant*** force for the citizens of North Carolina. The Governor and General Assembly recognize that providing state appropriations allows us to better compete for federal reimbursement for the state. NCNG is focused on accomplishing the Governor's vision for upgrading state facilities, as well as gaining efficiencies by partnering with other state agencies. NCNG is leading the way in this endeavor and stands ready to execute.

Current Capital Improvement Project List/Status

New Priority	Regional Readiness Project Title		Previously Funded	2019- 20	2020- 21	2021- 22	2022- 2023	2023- 2024	2024- 2025	Total
1	Belmont Building Expansion/Rehab	Proj Cost Est	\$1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,200,000
		Act Fed Spent	\$384,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$384,975
		Estimated Completion Federal Fiscal Year 20	Act State Spent	\$158,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$158,625
2	Benson Building Expansion/Rehab	Proj Cost Est	\$1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,200,000
		Act Fed Spent	\$334,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$334,360
		Estimated Completion Federal Fiscal Year 20	Est State Spent	\$114,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$114,787
3	Benson Site Expansion/Rehab	Proj Cost Est	\$1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,000,000
		Act Fed Spent	\$67,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$67,134
		Estimated Completion Federal Fiscal Year 20	Est State Spent	\$30,515	\$ -	\$ -	\$ -	\$ -	\$ -	\$30,515
4	Dunn Building Expansion/Rehab	Proj Cost Est	\$1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,200,000
		Act Fed Spent	\$619,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$619,016
		Estimated Completion Federal Fiscal Year 20	Est State Spent	\$281,371	\$ -	\$ -	\$ -	\$ -	\$ -	\$281,371
5	Claude T Bowers JFHQ Complex (NCNG)	Proj Cost Est	\$3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$3,000,000
		Act Fed Spent	\$125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$125,000
		Est State Spent	\$125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$125,000
6	Jacksonville Building Expansion/Rehab	Proj Cost Est	\$4,378,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$4,378,494
		Act Fed Spent	\$857,226	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$857,226
		Est State Spent	\$727,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$727,829
Totals		Proj Cost Est	\$9,578,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$9,578,494
		Est Fed Spent	\$1,668,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,668,376
		Est State Spent	\$1,164,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,164,715

Spoke Project Summary

New Priority	Old Priority	Spoke Capital/Renovation Project Title	Previously Funded	2019-20	2020-21	2021-22	2022-2023	2023-2024	2024-2025	Total
1	3	Wilmington Armory - Replacement Facility	Requirements	\$ 17,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Receipts	\$ 17,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		MILCON Funded 100%	Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2	4	Reidsville Armory (Design Funded)	Requirements	\$ 525,458	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
			Receipts	\$ 287,728	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
			Appropriation	\$ 237,730	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
3	12	Charlotte Sitework (Repair for failing Parking Area)	Requirements	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
			Receipts	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
			Appropriation	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
4	4	Raeford Armory Parking Expansion	Requirements	\$ -	\$ 1,980,000	\$ -	\$ -	\$ -	\$ -	\$ 1,980,000
			Receipts	\$ -	\$ 1,485,000	\$ -	\$ -	\$ -	\$ -	\$ 1,485,000
			Appropriation	\$ -	\$ 495,000	\$ -	\$ -	\$ -	\$ -	\$ 495,000
5	19	Rocky Mount Complex	Requirements	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 8,000,000	\$ -	\$ 16,000,000
			Receipts	\$ -	\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 8,000,000
		Force Structure Change	Appropriation	\$ -	\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 8,000,000
6	12	Concord Armory	Requirements	\$ -	\$ -	\$ 3,300,000	\$ -	\$ -	\$ -	\$ 3,300,000
			Receipts	\$ -	\$ -	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,650,000
			Appropriation	\$ -	\$ -	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,650,000
7	13	Louisburg Armory	Requirements	\$ 525,458	\$ -	\$ -	\$ 5,254,580	\$ -	\$ -	\$ 5,780,038
			Receipts	\$ 287,728	\$ -	\$ -	\$ 2,627,290	\$ -	\$ -	\$ 2,915,018
			Appropriation	\$ 237,730	\$ -	\$ -	\$ 2,627,290	\$ -	\$ -	\$ 2,865,020
8	NA	Winston-Salem Armory	Requirements	\$ -	\$ -	\$ -	\$ 3,960,000	\$ -	\$ -	\$ 3,960,000
			Receipts	\$ -	\$ -	\$ -	\$ 1,980,000	\$ -	\$ -	\$ 1,980,000
			Appropriation	\$ -	\$ -	\$ -	\$ 1,980,000	\$ -	\$ -	\$ 1,980,000
9	7	Goldsboro Armory	Requirements	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ 5,500,000	\$ 6,050,000
			Receipts	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 2,750,000	\$ 3,025,000
			Appropriation	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 2,750,000	\$ 3,025,000
10	8	Hamlet Armory	Requirements	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ 4,500,000	\$ 4,950,000
			Receipts	\$ -	\$ -	\$ -	\$ 258,333	\$ -	\$ 2,583,333	\$ 2,841,666
			Appropriation	\$ -	\$ -	\$ -	\$ 191,667	\$ -	\$ 1,916,667	\$ 2,108,334
11	7	Monroe Armory	Requirements	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ 5,500,000	\$ 6,050,000
			Receipts	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 2,750,000	\$ 3,025,000
			Appropriation	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 2,750,000	\$ 3,025,000
12	8	Fayetteville Armory	Requirements	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ 4,500,000	\$ 4,950,000
			Receipts	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ 2,250,000	\$ 2,475,000
			Appropriation	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ 2,250,000	\$ 2,475,000
Totals - Page 1			Requirements	\$ 20,250,916	\$ 6,980,000	\$ 3,300,000	\$ 14,254,580	\$ 12,960,000	\$ 10,000,000	\$ 77,745,496
			Receipts	\$ 18,675,456	\$ 3,985,000	\$ 1,650,000	\$ 7,160,623	\$ 6,480,000	\$ 5,333,333	\$ 48,284,412
			Appropriation	\$ 1,575,460	\$ 2,995,000	\$ 1,650,000	\$ 7,093,957	\$ 6,480,000	\$ 4,666,667	\$ 29,461,084

Spoke Project Summary (Continued)

New Priority	Old Priority	Spoke Capital/Renovation Project Title		Previously Funded	2019-20	2020-21	2021-22	2022-2023	2023-2024	2024-2025	Total	
12	9	Sanford Armory	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	
			Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ 175,000	
			Design w/Construction to follow in future years	Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ 175,000
13	10	Elkin Armory	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	
			Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ 175,000	
			Design w/Construction to follow in future years	Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ 175,000
14	NA	Burlington Armory	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000	
			Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000	
			Design w/Construction to follow in future years	Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000	
15	12	Durham Armory	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ 450,000	
			Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000	
			Design w/Construction to follow in future years	Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000	
16	13	Morrisville Armory	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ 450,000	
			Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000	
			Design w/Construction to follow in future years	Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000	
Totals			Requirements						\$700,000	\$1,250,000	\$ 1,950,000	
			Receipts							\$350,000	\$625,000	\$ 975,000
			Appropriation							\$350,000	\$625,000	\$ 975,000

Bond HUB Project Summary

New Priority	Regional ReadinseProject Title		Previously Funded	2019-20	2020-21	2021-22	2022-2023	2023-2024	2024-2025	Total
1	Morganton Regional Readiness Center Burke Cty RC 41807-4803	Requirements	\$ 25,210,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,210,458
		CI Supplement	\$ 7,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,400,000
		Appropriation	\$ 32,610,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,610,458
2	McLeansville Regional Readiness Center Guilford County	Requirements	\$ 37,789,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,789,542
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ 37,789,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,789,542
3	N.Wilkesboro, NC Consolidated Readiness Center Wilkes Cty RC 41807-4804	Requirements	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		CI Supplement	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000
		Appropriation	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4	McLeansville Surface Equipment Maintenance Facility MILCON Funded No State Match for 2022	Requirements	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ 15,000,000
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ 15,000,000
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	Rocky Mount, Fountain Correctional Center Nash County MILCON Funded MILCON Funded Must Have State Match in '24	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,666,667	\$ 24,666,667
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,500,000	\$ 18,500,000
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,166,667	\$ 6,166,667
6	Concord, Regional Readiness Center	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,500,000	\$ 44,500,000
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7	RRC#5	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,500,000	\$ 44,500,000
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8	RRC#6	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,500,000	\$ 44,500,000
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9	RRC#7	Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,500,000	\$ 44,500,000
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10		Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11		Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12		Requirements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals		Requirements	\$ 70,000,000	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 202,666,667	\$ 287,666,667
		Receipts	\$ 14,400,000	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 18,500,000	\$ 47,900,000
		Appropriation	\$ 55,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 184,166,667	\$ 239,766,667