

# **Economic Development Grant Report**

Prepared by:

North Carolina Department of Commerce October 1, 2012



#### **ECONOMIC DEVELOPMENT GRANT REPORT HIGHLIGHTS**

North Carolina has two main highly-competitive, performance-based discretionary incentive programs, the Job Development Investment Grant Program ("JDIG") and the One North Carolina Fund ("One NC"). State funds are only disbursed for actual jobs created under these grants, which are targeted at attracting companies that are considering locating in North Carolina or considering expanding from existing operations in the state. Pursuant to § 143B-437.07(c), the Job Maintenance and Capital Development Fund ("JMAC") and the Industrial Development Fund ("IDF") (including the Utility Account) are also discussed in this Report.

## **Summary of Job Development Investment Grant Data**

- The first grants under the JDIG program were made in 2003. Because grants have an average term of 10 years, no grant has yet closed during the reporting period (2007 through June 2012, noting that JDIG grantees report annually on their performance as of December 31, so performance information is as of December 31, 2010, and award and disbursement information is as of June 30, 2012) (the "Reporting Period").
- 81 grants awarded during the Reporting Period are currently active.
- The average job "ramp-up" period (termed the "base period") for JDIG grantees is 4 years, during which time jobs are created as companies ramp up to full operation. Many companies are still in the early years of job creation and have thus not yet had the opportunity to create the Minimum Required New Jobs that are expected to be created under the grants. It is only after the job creation period has been completed for a given grant that an assessment can be made as to the total number of jobs created and the total cost per job.
- Since 2007, seven grantees have completed their job creation period and have together created 82% of the minimum required jobs, for which they received 7% of the total amount payable under their respective grants. These seven grantees paid between 100% and 248% of their respective minimum required wage, and invested an average of 123% of their respective minimum required investment.
- For JDIG grants awarded since 2007 that are still in the process of creating jobs, Commerce has disbursed \$5,410,945 to companies for creation of 4,099 new jobs, resulting in a cost of \$1,320 per actual job created. These companies also retained 8,612 jobs that existed at the time of their awards.
- For the 16 JDIG grants that have been terminated (and not completed) during the Reporting Period, Commerce paid \$38,453 (after accounting for amounts recaptured) for 924 jobs created, for a total cost of \$42 per job. For these grants, 5,608 jobs that existed at the time of the grant were also retained. These companies may have created additional jobs after leaving the program, but as companies are not required to report after termination, this information is not known.

#### **Summary of One North Carolina Fund Data**

For the 40 One NC grants that were awarded with grant terms completed during the Reporting Period, **95% of the Minimum Required New Jobs were created, with only 77% of the amounts awarded paid out**. These grants resulted in a cost of \$1,568 per actual job created. As of the date of each company's last report, these companies had also invested \$722,113,024 (in excess of the \$622,376,500 required) and retained 5,776 jobs that existed at the time of their awards. As with JDIG, the Minimum Required New Jobs for active grants is greater than the Jobs Created, as 173 companies are still in the process of job creation, which will take several more years.

## **Summary of Other Commerce-Administered Program Data**

## **Industrial Development Fund (including Utility Account)**

Regular IDF is currently unfunded. IDF's Utility Account receives a percentage of grant payments made to JDIG grantees in Tier 2 (15%) and Tier 3 (25%) counties. Under Regular IDF, \$4,123,737 has been disbursed to local governments under 26 grants since 2007. Under the Utility Account, \$10,352,253 has been disbursed to local governments under 49 grants since 2007. IDF funds are provided for infrastructure expected to lead to job-creation, however, particularly with the Utility Account, creation of a specified number of jobs is not required and as is not reported. This is a longer-range program designed to provide infrastructure that will attract job creation to particular localities.

### **Job Maintenance and Capital Development Fund**

JMAC is designed to encourage retention of significant numbers of high-paying, high-quality jobs and large-scale capital investment in modernizing equipment intended to assist companies in transitioning to new markets. Three grants have been awarded since 2007, with \$16,591,455 disbursed to two companies through June 30, 2012, with 4,426 jobs retained, at an average cost of \$3,749 per actual job retained. Job creation is not an element of this program, although providing grants for modernization is intended to spur future economic activity, jobs, and prosperity.

#### OVERVIEW OF COMMERCE-ADMINISTERED PROGRAMS

The following information summarizes activity in Commerce-administered grant programs, required by N.C. Gen. Stat. § 143B-437.07. This report (the "Economic Development Grant Report" or the "Report") is due to the General Assembly on October 1, 2012.

Different programs have specific reporting cycles, which define what period is reported here, based on information available as of June 30, 2012. Job Development Investment Grant ("JDIG") grantees report on March 1 for activity (job creation and retention, minimum average wage, investment, etc) as of December 31 of the prior calendar year. Commerce staff analyzes these reports, obtains additional information as needed from grantees, and obtains verification of withholdings and that no overdue tax debts exist, from the Department of Revenue. This process generally results in finalization of eligibility for payments and certification by the North Carolina Economic Investment Committee (which administers the program) in the third or fourth quarter of the year following the end of the reported year. Given the reporting and verification cycle, as of June 30, 2012, the latest performance information available for JDIG grantee is for performance as of December 31, 2010. Thus, this Report contains JDIG grantee performance information through December 31, 2010, and information on disbursements, recaptures, and terminations through June 30, 2012.

JMAC grantees are not required to report until May following the end of a calendar year, so the last reported information, included here, is for 2010 performance, giving similar timing parameters for verification and certification as described above for JDIG grantees.

With respect to programs other than JDIG and JMAC, performance information is provided through June 30, 2012.

Note that with respect to JDIG and One NC reported amounts, the number of jobs and the amount of investment cannot be summed, as this would result in some double-counting. A number of grantees have received both JDIG and One North Carolina Fund awards for the same project, and that same project's jobs and investment are included in the totals for both programs.

Table 1A: Summary of Economic Development Grants by Commerce Job Creation or Retention Programs, 2007-2012

Commorco Drogram	Number of Awards	Total Award	Disbursements	Jobs Created	Retained Jobs	Private Investment				
Commerce Program		Amount	to Awardees			Made				
JDIG	98	\$649,011,575	\$5,746,695	5,023	14,220	\$762,900,900				
One NC	282	\$71,943,098	\$7,436,935	4,916	7,816	\$798,007,265				
JMAC	3	\$67,000,000	\$16,591,455	Not Required	4,426	\$443,060,848				
ТОТА	L 383	\$787,954,673	\$29,775,085	Not Applicable Due	Not Applicable Due	<b>Not Applicable Due</b>				
IOIA	L 303	\$/0/, <del>354</del> ,0/5	323,773,Uo3	to Double-Counting	to Double-Counting	to Double-Counting				
Source: NC Department of Commerce, September 2012. Date Range for Awards is 1/1/2007 to 6/30/2012										

Table 1B: Summary of Economic Development Grants by Other Commerce-Administered Programs, 2007-2012

Number of Awards	Total Award Amount	Disbursements to Awardees	
26	\$4,964,152	\$4,123,737	
49	\$18,017,533	\$10,352,253	
75	\$22,981,685	\$14,475,989	
	26 49	Amount 26 \$4,964,152 49 \$18,017,533	26       \$4,964,152       \$4,123,737         49       \$18,017,533       \$10,352,253

Source: NC Department of Commerce, September 2012. Date Range for Awards is 1/1/2007 to 6/30/2012

## JOB DEVELOPMENT INVESTMENT GRANT PROGRAM ("JDIG")

**JDIG**, N.C. Gen. Stat. § 143B 437.50 *et. seq.*, is a performance-based economic development incentive program that provides annual grant disbursements for a period of up to 12 years, to businesses that will newly locate or expand current activity in North Carolina, based on a percentage (ranging from 10% to 75%) of withholding taxes paid by new employees during each calendar year of the grant.

- Grants are made to qualifying companies by the five-member Economic Investment Committee (the "EIC"), based on the Criteria for Operation and Implementation of Job Development Investment Grant Program.
- There is a cap of \$15 million on liability in any future grant year for the aggregate of grants made in a particular calendar year.
- 15% of the grant payment for which a company is eligible for a project in a Tier 2 county, and 25% of the grant payment for a project in a Tier 3 county is transferred to the Industrial Development Fund's ("IDF") Utility Account (the "Utility Account") to help fund rural infrastructure.
- Given the gradual job "ramp up" of new jobs by each company and the fact that many grantees do not reach the annual cap specified in their grant agreements, the maximum State liability is likely to be far less than that suggested by the total award amount.

**Table 2**, below, shows activity based on the status of JDIG awards made since January 1, 2007 and whether or not a grant is currently active, terminated prior to completion, withdrawn prior to commencement of the grant, or closed as a result of the grant term being completed. **As the first grants were made in 2003**, and grants have an average term of 10 years, no grant has completed its term and closed yet.

**Table 2** shows grantee performance reported as of December 31, 2010, with respect to jobs created, jobs retained, and investment. It also shows the amount of the JDIG award made to the company, with the portion targeted for the Utility Account separately shown, as well as funds recaptured from grantees through early 2012, and the resultant cost per job actually created. For active grants, this table also shows the remaining potential JDIG liability to companies, the minimum number of jobs that must be created to receive that amount, and the projected cost per job, if a company were to be eligible for the full amount.

It is expected that ultimately the Remaining Potential Liability and Projected Cost Per Job numbers will be reduced as grants run their course, as often a grantee is not eligible for the full amount available in a given year (as a result of lower withholdings or failure to achieve 100% of the performance requirements). The fact that the State's liability is reduced every year by the difference between the particular amount set as the annual cap on the amount a grantee may receive and the payment for which a grantee is actually eligible for a given year, means that, for the active JDIG grants reported here, in arriving at the Remaining Potential Liability to Companies, the Amount of Initial Award Available to Company has been reduced by approximately \$13 million in State liability that no longer exists under those grants, as of June 30, 2012. (Again, it is expected that additional reductions from State liability will be realized as a result of disbursements in lower amounts than that set as annual caps, as grants run their course.) Taken with approximately \$93 million in reduced State liability to companies from terminated and withdrawn JDIG grants, total State liability to these companies has been reduced as of June 30, 2012, from the Amount of Initial Award to Companies, by approximately \$106 million.

It should also be noted that the Projected Cost Per Job amount is over the life of a grant, such that the currently indicated \$17,635 represents State projected cost per job of approximately \$1,763 per year on a grant of 10 years, for a job that may be paying a salary of \$60,000.

In JDIG, each grant has a job "ramp-up" period (termed the "base period"), which may run from one to five years; most JDIG awards have a four or five year period during which jobs are created as companies ramp up projects to full operation. The total grant term during which the jobs must be maintained can run up to 12 years. The first year of the base period may start a year or more after the grant award date, given the anticipated timing of construction, government approvals, and the company's hiring plans. Many companies are still in the early years of job creation and have thus not yet had the opportunity to create the Minimum Required New Jobs that are expected to be created under the grants. It is only after the job creation period has been completed for a given grant that an assessment can be made as to the total number of jobs created and the total cost per job.

Thus, to summarize the information in the JDIG tables, out of the 98 JDIG awards made between January 1, 2007 and June, 2012, 81 are currently active. Of these 81 grants, 52 companies are not yet required to begin reporting, and have thus not received any JDIG disbursements. The remaining 29 companies have filed performance reports, per program requirements. As of June 30, 2012, seven of these 29 companies have completed their base periods.

Thus, the only conclusive numbers at this point, are the following: For the 16 grants that have been terminated prior to the end of their grant terms, Commerce paid \$38,453 (after accounting for monies recaptured) for 924 jobs created, for a total cost of \$42 per job. For these grants, 5,608 jobs that existed at the time of the grant were also retained. For grants that are still in the process of creating jobs, Commerce has disbursed \$5,410,945 to companies for creation of 4,099 new jobs, resulting in a cost per job of \$1,320. These companies also retained 8,612 jobs that existed at the time of the award. The seven grantees that have completed their job creation period have together created 82% of the Minimum Required New Jobs, for which they received 7% of the total amount payable under these seven grants. These seven grantees paid between 100% and 248% of the minimum required wage, and invested an average of 123% of the minimum required investment.

Table 2: Job Development Investment Grants, 2007-2012

JDIG	Number of Awards			Disbursements to Companies			Cost Per Actual Job Created	Retained Jobs		Remaining Potential Liability to Companies	Minimum Required New Jobs	Projected Cost per Job	Minimum Required Retained Jobs
Active	81	\$408,973,354	\$118,681,158	\$5,410,945	\$0	4,099	\$1,320	8,612	\$709,552,566	\$390,482,515	22,143	\$17,635	28,284
Terminated	16	\$91,916,099	\$27,217,364	\$335,750	\$297,297	924	\$42	5,608	\$53,348,334	\$0	None	\$0	None
Withdrawn	1	\$2,223,000	\$0	\$0	\$0	0	\$0	Unknown	Unknown	\$0	None	\$0	None
Closed	0	\$0	\$0	\$0	\$0	0	\$0	0	\$0	\$0	0	\$0	0

Source: NC Department of Commerce, September 2012. Date for awards, disbursements, recaptures, and remaining liability is as of June 30, 2012; job data is as of December 31, 2010.

Cost Per Actual Job Created = (Disbursements to Companies less Recaptured Funds) divided by Jobs Created. Cost Per Job would be lower if it reflected retention of jobs that would have otherwise been lost if a grant had not been provided, which would have occurred in the case of some companies, as expressed in their certified application.

Projected Cost per Job= Remaining Potential Liability to Companies divided by Minimum Required New Jobs (reflecting a State cost distributed over an average of 10 years, for an avg annual projected cost per job of \$1,763)

Table 3: Job Development Investment Grants Percentage of Jobs Created and Awards Received, 2007-2012 for All 7 Grants with Completed Base Periods (Job Creation Periods)

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JDIG	% of Jobs Created	% of Award Received							
	Created	Received							
Active- Base Period Completed	82%	7%							
Active- In Base Period	Job Creation	n in Process							
Terminated	Unknown	0%							
Withdrawn	Unknown	0%							
Closed	No Grants ha	ave Yet Closed							
Source: NC Department of Commerce, S	September 2012. [	Data as of Decembe	er 31, 2010.						
% of Jobs Created = Jobs Created divided by Minimum Required New Jobs									
% of Award Received= Disbursements to Companies divided by Amount of Initial Award Available to Companies									

# **ONE NORTH CAROLINA FUND PROGRAM ("ONE NC")**

One NC, N.C. Gen. Stat. § 143B 437.70 et. seq, was created in 1993 (as the Governor's Industrial Recruitment Competitiveness Fund) to help North Carolina achieve economic growth and prosperity across the State. It provides matching grants to local governments to help recruit new and expanding businesses to create jobs. Grant payments are generally provided in four equal disbursements over three years, based on demonstrated job creation, investment, and other performance criteria. For companies that have also received a JDIG award, performance is tied to performance required under their JDIG awards.

**Table 4** shows data for One NC awards that are still active, those that have closed without grant disbursements, and those that were closed after disbursement and completion of the grant term. **Final performance data and actual costs per job can only be provided for grants that have been completed.** 

Table 5 reflects that for One NC grants that have been completed, with funds disbursed, 95% of the Minimum Required New Jobs were created, with only 77% of the amounts awarded drawn. (The lower amount disbursed may be a result of the local match not being fully met, or other factors that made a company ineligible for the full grant amount.) These grants resulted in a cost of \$1,568 per actual job created. As of the date last reported by the companies, these companies had also invested \$722,113,024 (in excess of the \$622,376,500 required) and retained 5,776 jobs that existed at the time of the award. As with JDIG, the Minimum Required New Jobs is greater than the Jobs Created, as 172 companies are still in the process of job creation, which takes several years.

The table shows total State liability under closed One NC grants reduced by approximately \$15 million from the amount reflected in the Total Award Amount.

**Table 4: One North Carolina Grants, 2007-2012** 

One NC	Number of Awards	Total Award Amount	Disbursements	Recaptured Funds	Jobs Created	Cost Per Actual Job Created	Retained Jobs	Private Investment Made	Remaining Potential Liability	Minimum Required New Jobs	Projected Cost per Job	Minimum Required Retained Jobs
Active	173	\$52,029,298	\$2,135,154	\$0	1,544	\$1,383	2,040	\$75,894,241	\$48,124,144	20,661	\$2,329	36,044
Closed, \$0 Disbursed	69	\$13,008,500	\$0	\$0	Unknown	\$0	Unknown	Unknown	\$0	None	\$0	None
Closed, Funds Disbursed	40	\$6,905,300	\$5,301,781	\$15,000	3,372	\$1,568	5,776	\$722,113,024	\$0	3,568	\$0	6,087
Source: NC Department of Co	Source: NC Department of Commerce, September 2012. Date Range is 1/1/2007 to 6/30/2012											
Cost Per Actual Job Created = (Disbursements less Recaptured Funds) divided by Jobs Created												
Projected Cost per Job= Rema	ojected Cost per Job= Remaining Potential Liability divided by Minimum Required New Jobs											

**Table 5: One North Carolina Grants Percentage of Jobs Created and Awards Received, 2007-2012** 

One NC		% of Award Received		
Active	Grants in	Process		
Closed, \$0 Disbursed	Unknown	0%		
Closed, Funds Disbursed	95%	77%		

Source: NC Department of Commerce, September 2012. Date Range is 1/1/2007 to 6/30/2012

% of Jobs Created = Jobs Created divided by Minimum Required New Jobs

% of Award Received = (Disbursements less Recaptured Funds) divided by Total Award Amount

# **INDUSTRIAL DEVELOPMENT FUND ("IDF") & IDF UTILITY ACCOUNT**

**IDF**, N.C. Gen. Stat. § 143B 437.01 *et. seq.*, provides grants to units of local government for construction of or improvements to new or existing water, sewer, gas, telecommunications, high-speed broadband, electrical utility distribution lines or equipment, or transportation infrastructure for existing or new or proposed buildings conducting eligible industrial operations.

- Grants are made for public infrastructure for projects in Tier 1 and 2 counties (effective until July 1, 2012) and, from July 1, 2012, for projects in counties with one of the 65 highest development tier rankings
- Grants are generally capped at the lesser of \$10,000 per job or \$500,000 per project
- The infrastructure funded must be located at the building site or directly related to the industrial activity
- This program is currently unfunded

**The Utility Account** of the Industrial Development Fund is financed through statutory deductions from the grant payments for which JDIG grantees are eligible (25% of the grant payment for JDIG projects located in Tier 3 counties and 15% for JDIG projects located in Tier 2 counties).

- Grants are made to projects in Tier 1 and 2 counties (effective until July 1, 2012) and, from July 1, 2012, for projects in counties with one of the 65 highest development tier rankings
- The infrastructure funded must be located at the building site or directly related to the industrial activity
- To receive an award, the local government applicant must demonstrate that the infrastructure funded by the grant is reasonably expected to lead to job creation in eligible industries
- A specific job commitment is not required, and thus no cost per job can be calculated even though jobs are often created

The tables below show the total Commerce awards made to local governments for reimbursement for infrastructure costs for grants made since 2007, and disbursements made for those projects under the IDF Program (Table 6) and under the Utility Account of the IDF (Table 7).

Table 6: Industrial Development Fund Awards, 2007-2012

Table 7: Industrial Development Fund- Utility Account Awards, 2007-2012

IDF	Number of Awards	Total Award Amount	Disbursements	Remaining Potential Liability	IDF- Utility Account	Number of Awards	Total Award Amount	Disbursements	Remaining Potential Liability
Active	16	\$3,322,765	\$2,768,772	\$553,993	Active	29	\$11,678,015	\$4,883,049	\$6,544,966
Closed	10	\$1,641,387	\$1,354,965	\$0	Closed	20	\$6,339,518	\$5,469,204	\$0
Total	26	\$4,964,152	\$4,123,737	\$553,993	Total	49	\$18,017,533	\$10,352,253	\$6,544,966

Source: NC Department of Commerce, September 2012. Date Range for Awards is 1/1/2007 to 6/30/2012

# JOB MAINTENANCE AND CAPITAL DEVELOPMENT FUND ("JMAC")

**JMAC**, N.C. Gen. Stat. § 143B-437.012, is a discretionary incentive program, available for projects in Tier 1 counties, designed to encourage retention of significant numbers of high-paying, high-quality jobs and large-scale capital investment, enlarge the overall tax base, and increase revenues to the State and its political subdivisions. Grant recommendations are made by the EIC to the Secretary of Commerce, based on a thorough review of the factors enumerated in the Criteria for Operation and Implementation of Job Maintenance and Capital Development Fund Program.

- A total of five grants and awards totaling \$69 million may be made under the JMAC program; as of June 30, 2012, \$67 million and three 10-year grants have been awarded.
- Two grants were awarded on September 17, 2008, under the original statutory provisions (Goodyear and Bridgestone). Eligibility for these two grants required that the companies employ at least 2,000 workers and commit to invest at least \$200 million in capital improvements within six years of initial expenditure.
- One grant was awarded on June 14, 2012 (Domtar), under the amendments to the program statute, which became effective July 1, 2010. These amendments expanded eligibility to include large manufacturing employers converting their manufacturing process to change their product, that invest at least \$65 million within a three-year period, and that employ and will continue to employ at least 320 full-time workers.
- Annual grant payments for all three grants are based on grantees' actual expenditures on eligible expenses related to modernization (typically, worker training).
- JMAC is intended to provide funds that will enable a large facility to modernize and thus retain existing jobs; new jobs are not required and not reported.

Table 8: Job Maintenance and Capital Investment Fund Awards, 2007-2012

			/						
Grantee	<b>Total Award</b>	Disbursements	Recaptured	<b>Retained Jobs</b>	Cost per Actual	<b>Private Investment</b>	Remaining	Minimum Required	Projected Cost per
	Amount		Funds		<b>Retained Job</b>	Made	<b>Potential Liability</b>	Retained Jobs	Retained Job
Bridgestone Firestone North American Tire, LLC	\$30,000,000	\$8,091,455	\$0	1,906	\$4,245	\$211,210,315	\$21,500,000	2,083	\$10,322
Goodyear Tire & Rubber Company	\$30,000,000	\$8,500,000	\$0	2,520	\$3,373	\$231,850,533	\$21,500,000	2,398	\$8,966
Domtar Paper Company, LLC	\$7,000,000	\$0	\$0	TBD	TBD	TBD	\$7,000,000	320	\$21,875
Total	\$67,000,000	\$16,591,455							

Source: NC Department of Commerce, September 2012. Date for awards, disbursements, remaining liability and project cost per retained job is as of June 30, 2012; date for number of jobs retained is as of December 31, 2010. Note: Domtar's 2010 performance report is still undergoing review, as a result of delays in effectiveness of the amended statute and resolution of environmental issues, and is thus not ready to be reported, however it appears as though Domtar is in full compliance.

Cost Per Actual Retained Job = Disbursements divided by Retained Jobs

Projected Cost per Retained Job= Remaining Potential Liability divided by Minimum Required Retained Jobs (reflecting a State cost distributed over 10 years, for an average annual projected cost per retained job of \$4,116 per \$40,000+ wage job per year)

State liability under JMAC was reduced by approximately \$400,000 (from the Total Award Amount) as a result of Bridgestone being eligible for less than the full amount available in prior years.

#### LOCAL INCENTIVES

Local Government Incentive awards are typically provided in the form of cash grants or based on a percentage of property taxes expected to be paid on the company's new investment for the proposed project. Investment and job creation minimums are typically required.

Given that the value of local incentives are generally investment-driven, Local Governments usually provide funds after a company has paid its annual taxes on investments made, typically after a ramp-up/construction period. These incentive payments usually begin a year or two after the grant is awarded, or later. Thus, the Local Government's first grant payment year is usually different than the first grant payment year of the Commerce incentive.

As required by statute, local information is reported commencing with Commerce awards as of July 1, 2011, where the locals are incenting a project that has received a JDIG award, a One NC award (or both), or an IDF-Utility Account award. For the IDF-Utility Account, local incentives awarded since July 1, 2011 amounted to \$3,927,575, none of which has yet been disbursed.

The table below outlines data for the two job creation programs, JDIG and One NC; as discussed elsewhere, this is minimal given normal ramp-up periods for projects to commence. The Minimum Required New Jobs represents the number of required jobs that must be created over the life of the grants to receive full disbursement under JDIG and One NC; local job requirements may differ. If that number of jobs is created, then the Local Projected Cost Per Job (based on the number of required Commerce jobs) would be the amount reflected in the last column of the table.

Table 9: Local Incentives associated with JDIG and One NC for Awards made from July 1, 2011 through June 30, 2012

	<b>Local Funds</b>		<b>Local Cost</b>	Local Funds	Minimum Required	<b>Local Projected</b>
Program	Disbursed	<b>Jobs Created</b>	per Job	<b>Awarded</b>	<b>New Jobs</b>	Cost per Job
JDIG	\$0	420	\$0	\$16,864,112	2,056	\$8,202
One NC	\$2,810,966	0	Unknown	\$34,308,822	3,192	\$10,748
JDIG & One NC	\$0	0	\$0	\$20,445,451	2,417	\$8,459
Total	\$2,810,966	420	Unknown	\$71,618,385	7,665	\$9,344
Source: Local Governme	ents and NC Department o	of Commerce, Sep	tember 2012	!		
Local Cost per Job = Loc	al Funds Disbursed divid	ed by Jobs Creat	ed			
Local Projected Cost pe	r Job = Local Funds Award	ded divided by M	linimum Req	uired New Jobs		

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
JDIG	02/01/07	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$13,890	1	344
JDIG	02/09/07	Manufacturing	255	50	\$63,488	\$891,000	294	52
JDIG	04/20/07	Manufacturing	162	0	\$37,555	\$77,589	97	0
JDIG	04/30/07	Manufacturing	163	0	\$28,074	\$0	35	8
JDIG	05/07/07	Professional, Scientific, and Technical Services	581	670	\$84,593	\$572,364	497	670
JDIG	07/02/07	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$83,524	261	0
JDIG	07/12/07	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	14	0
JDIG	07/17/07	Manufacturing	63	0	\$55,929	\$141,578	29	0
JDIG	09/25/07	Professional, Scientific, and Technical Services	445	0	\$68,388	\$0	292	45
JDIG	09/28/07	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	0	1,568
JDIG	10/10/07	Professional, Scientific, and Technical Services	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	115	362
JDIG	10/22/07	transporation and warehousing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	Not Yet Required	Not Yet Required
JDIG	11/21/07	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	54	0
JDIG	11/28/07	Professional, Scientific, and Technical Services	500	780	\$73,035	\$720,406	116	780
JDIG	12/20/07	Professional, Scientific, and Technical Services	185	125	\$86,940	\$41,796	64	125
JDIG	02/28/08	educational services	270	678	\$65,706	\$0	0	653
JDIG	03/13/08	Manufacturing	247	578	\$48,781	\$555,608	178	578
JDIG	03/13/08	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$23,832	38	101
JDIG	04/14/08	Manufacturing	738	65	\$37,917	\$0	186	65
JDIG	04/29/08	Finance and Insurance	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	0	66
JDIG	04/30/08	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$199,993	89	1,510
JDIG	05/14/08	Manufacturing	825	0	\$43,310	\$199,887	162	0
JDIG	06/20/08	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	Not Yet Required	Not Yet Required
JDIG	07/21/08	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	0	0
JDIG	08/04/08	Professional, Scientific, and Technical Services	462	33	\$42,404	\$0	126	33
JDIG	08/04/08	Management of Companies and Enterprises	180	862	\$63,338	\$489,392	251	862

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
JDIG	08/14/08	Management of Companies and Enterprises	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	266	1,454
JDIG	11/13/08	wholesale trade	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	Company terminated prior to reporting	terminated prior
JDIG	12/04/08	Manufacturing	183	217	\$30,510	\$0	0	207
JDIG	02/18/09	Manufacturing	295	211	\$33,695	\$63,845	95	211
JDIG	03/20/09	Finance and Insurance	180	265	\$86,512	\$857,250	231	265
JDIG	04/13/09	Manufacturing	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	15	203
JDIG	04/22/09	wholesale trade	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$14,511	20	0
JDIG	04/28/09	Utilities	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	None as Grant has terminated or withdrawn	\$0	51	0
JDIG	05/06/09	Professional, Scientific, and Technical Services	128	476	\$90,916	\$0	35	476
JDIG	05/14/09	Professional, Scientific, and Technical Services	203	775	\$54,003	\$0	48	775
JDIG	05/27/09	Manufacturing	115	92	\$64,975	\$107,026	69	94
JDIG	07/20/09	Manufacturing	304	288	\$32,561	\$0	Not Yet Required	Not Yet Required
JDIG	08/13/09	information	287	0	\$79,392	\$173,444	132	0
JDIG	09/24/09	information	357	914	\$65,993	\$0	Not Yet Required	Not Yet Required
JDIG	10/14/09	Professional, Scientific, and Technical Services	270	748	\$62,460	\$0	27	748
JDIG	11/13/09	Manufacturing	233	2,298	\$45,959	\$0	Not Yet Required	Not Yet Required
JDIG	12/14/09	Professional, Scientific, and Technical Services	387	7	\$56,500	\$0	Not Yet Required	Not Yet Required
JDIG	12/16/09	Management of Companies and Enterprises	590	22	\$84,838	\$0	Not Yet Required	Not Yet Required
JDIG	12/22/09	real estate and rental and leasing	902	263	\$43,182	\$297,000	376	263
JDIG	01/07/10	Management of Companies and Enterprises	144	160	\$71,508	\$0	Not Yet Required	Not Yet Required
JDIG	01/20/10	Manufacturing	260	390	\$51,264	\$55,676	78	391
JDIG	03/11/10	Manufacturing	660	777	\$57,569	\$0	Not Yet Required	Not Yet Required
JDIG	03/31/10	Professional, Scientific, and Technical Services	417	534	\$39,094	\$110,490	257	577

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
JDIG	04/12/10	Manufacturing	225	0	\$29,542	\$11,582	84	0
JDIG	06/03/10	Finance and Insurance	232	0	\$70,430	\$0	Not Yet Required	Not Yet Required
JDIG	06/10/10	Manufacturing	225	2	\$34,107	\$0	Not Yet Required	Not Yet Required
JDIG	06/14/10	Manufacturing	294	360	\$30,017	\$34,819	88	360
JDIG	07/08/10	information	540	95	\$45,000	\$0	163	95
JDIG	07/20/10	Manufacturing	315	279	\$28,283	\$10,193	89	279
JDIG	07/30/10	Manufacturing	353	0	\$36,434	\$0	Not Yet Required	Not Yet Required
JDIG	08/05/10	Manufacturing	293		\$32,042	\$0	Not Yet Required	Not Yet Required
JDIG	09/09/10	Manufacturing	130	301	\$57,607	\$0	Not Yet Required	Not Yet Required
JDIG	09/20/10	Manufacturing	220	1,723	\$38,453	\$0	Not Yet Required	Not Yet Required
JDIG	09/28/10	Manufacturing	248	0	\$31,255	\$0	Not Yet Required	Not Yet Required
JDIG	10/04/10	Manufacturing	77	436	\$38,678	\$0	Not Yet Required	Not Yet Required
JDIG	10/14/10	Utilities	125	260	\$79,862	\$0	Not Yet Required	Not Yet Required
JDIG	11/15/10	Management of Companies and Enterprises	162	252	\$74,625	\$0	Not Yet Required	Not Yet Required
JDIG	12/16/10	Management of Companies and Enterprises	158	0	\$46,253	\$0	Not Yet Required	Not Yet Required
JDIG	12/22/10	Manufacturing	95	350	\$95,580	\$0	Not Yet Required	Not Yet Required
JDIG	01/10/11	information	180	696	\$72,473	\$0	Not Yet Required	Not Yet Required
JDIG	01/10/11	information	225	876	\$74,774	\$0	Not Yet Required	Not Yet Required
JDIG	01/13/11	Professional, Scientific, and Technical Services	495	5	\$56,156	\$0	Not Yet Required	Not Yet Required
JDIG	02/21/11	Manufacturing	108	201	\$32,288	\$0	Not Yet Required	Not Yet Required
JDIG	03/30/11	Management of Companies and Enterprises	153	0	\$75,222	\$0	Not Yet Required	Not Yet Required
JDIG	04/12/11	Manufacturing	234	19	\$30,608	\$0	Not Yet Required	Not Yet Required
JDIG	04/14/11	Manufacturing	104	238	\$37,160	\$0	Not Yet Required	Not Yet Required
JDIG	04/19/11	Professional, Scientific, and Technical Services	160	760	\$81,135	\$0	Not Yet Required	Not Yet Required

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs			
JDIG	05/16/11	Manufacturing	135	0	\$32,680	\$0	Not Yet Required	Not Yet Required			
JDIG	05/31/11	Professional, Scientific, and Technical Services	122	0	\$92,209	\$0	Not Yet Required	Not Yet Required			
JDIG	06/20/11	Management of Companies and Enterprises	180	939	\$52,500	\$0	Not Yet Required	Not Yet Required			
JDIG	06/30/11	Manufacturing	327	0	\$35,938	\$0	Not Yet Required	Not Yet Required			
JDIG	07/11/11	Management of Companies and Enterprises	203	1,113	\$54,940	\$0	Not Yet Required	Not Yet Required			
JDIG	07/12/11	Management of Companies and Enterprises	117	329	\$81,487	\$0	Not Yet Required	Not Yet Required			
JDIG	07/19/11	Manufacturing	230	29	\$41,009	\$0	Not Yet Required	Not Yet Required			
JDIG	07/25/11	Manufacturing	225	774	\$34,121	\$0	Not Yet Required	Not Yet Required			
JDIG	10/12/11	health care and social assistance	218	0	\$48,349	\$0	Not Yet Required	Not Yet Required			
JDIG	10/26/11	Manufacturing	118	0	\$38,219	\$0	Not Yet Required	Not Yet Required			
JDIG	11/28/11	Professional, Scientific, and Technical Services	135	304	\$87,704	\$0	Not Yet Required	Not Yet Required			
JDIG	11/29/11	Management of Companies and Enterprises	375	0	\$96,121	\$0	Not Yet Required	Not Yet Required			
DIGL	12/08/11	Manufacturing	208	341	\$34,708	\$0	Not Yet Required	Not Yet Required			
JDIG	12/28/11	Professional, Scientific, and Technical Services	146	0	\$73,166	\$0	Not Yet Required	Not Yet Required			
JDIG	2/1/2012	Manufacuturing	169	1278	\$37,319	\$0	Not Yet Required	Not Yet Required			
JDIG	2/15/2012	Management of Companies and Enterprises	315	311	\$82,480	\$0	Not Yet Required	Not Yet Required			
JDIG	2/28/2012	Transportation and Warehousing	181	4	\$50,945	\$0	Not Yet Required	Not Yet Required			
JDIG	4/20/2012	Manufacuturing	468	10	\$27,237	\$0	\$0 Not Yet Required				
JDIG	4/26/2012	Management of Companies and Enterprises	191	723	\$65,505	\$0	Not Yet Required	Not Yet Required			

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Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
JDIG	6/7/2012	Management of Companies and Enterprises	286	153	\$63,626	\$0	Not Yet Required	Not Yet Required
JDIG	6/13/2012	Management of Companies and Enterprises	293	0	\$160,098	\$0	Not Yet Required	Not Yet Required
JDIG	6/14/2012	Transportation and Warehousing	450	1422	\$30,944	\$0	Not Yet Required	Not Yet Required
JDIG	6/15/2012	Manufacuturing	124	996	\$36,997	\$0	Not Yet Required	Not Yet Required
JDIG	6/20/2012	Management of Companies and Enterprises	360	64	\$79,176	\$0	Not Yet Required	Not Yet Required
JDIG	6/21/2012	Manufacuturing	225	363	\$38,288	\$0	Not Yet Required	Not Yet Required
JMAC	9/17/2008	manufacturing	Not Required	2,083	\$47,902	\$8,091,455	Not Required	1,906
JMAC	6/14/2012	manufacturing	Not Required	320	\$42,661	\$0	Not Required	Not available -
JMAC	6/14/2012	manufacturing	Not Required	2,398	\$44,044	\$8,500,000	Not Required	2,520
One NC	01/05/07	Administrative and Support and Waste	185	0	\$0	\$450,000	197	0
One NC	01/12/07	manufacturing	57	0	\$0	\$82,500	52	0
One NC	01/16/07	Administrative and Support and Waste Management and Remediation Services	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	01/31/07	manufacturing	None as Grant has closed with \$0 funds disbursed  None as Grant has closed with \$0 funds disbursed		None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	02/13/07	manufacturing	54	88	\$34,216	\$150,000	53	88
One NC	02/19/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC		manufacturing	disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC		manufacturing	180	319	\$38,532	\$100,000	65	319
One NC		manufacturing	63	0	\$28,808	\$25,000	23	0
One NC		manufacturing manufacturing	None as Grant has closed with \$0 funds disbursed	594 None as Grant has closed with \$0 funds disbursed	\$26,000 None as Grant has closed with \$0 funds disbursed	\$130,000 \$0	72 Unknown	594 Unknown
One NC	03/26/07	manufacturing	149	0	\$32,968	\$75,000	35	0
One NC		educational services	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	04/16/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC		manufacturing	disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	04/19/07	manufacturing	162	0	\$37,544	\$290,000	95	0
One NC	04/30/07	manufacturing	27	19	\$29,120	\$11,250	9	19

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Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
One NC	05/04/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	05/15/07	manufacturing	59	483	\$33,592	\$68,305	31	483
One NC	05/16/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	05/17/07	information	45	0	\$48,880	\$37,500	43	C
One NC	05/22/07	professional, scientific, and technical	27	47	\$0	\$15,000	17	47
One NC	06/01/07	manufacturing	63	90	\$32,240	\$76,190	32	90
One NC	06/21/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	07/05/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	07/10/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	07/11/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	07/17/07	manufacturing	38	980	\$28,288	\$20,000	42	980
One NC	07/18/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	08/08/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	08/22/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	08/29/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	09/07/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	09/11/07	manufacturing	32	93	\$28,392	\$17,500	18	93
One NC	09/12/07	manufacturing	41	41	\$44,824	\$0	Unknown	Unknown
One NC	09/13/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	09/18/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	09/27/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknowr
One NC	10/05/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	10/16/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
One NC	10/25/07	manufacturing	139	211	\$30,420	\$225,000	120	211
One NC	10/26/07	management of companies and  professional, scientific, and technical services	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$58,084 None as Grant has closed with \$0 funds disbursed	\$50,000 \$0	58 Unknown	0 Unknown
One NC	11/09/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	11/15/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	12/07/07	Projessional, Scientific, and Technical Services	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	12/07/07	manufacturing	91	49	\$39,728	\$17,500	35	49
One NC	12/10/07	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	01/07/08	information	270	50	\$75,140	\$300,000	474	50
One NC	01/22/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	01/29/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	01/30/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	not Yet Required	not Yet Required
One NC	02/28/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	03/10/08	information	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	03/11/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	03/24/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	04/30/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	05/14/08	manufacturing	472	0	, -,-	\$0	Not Yet Required	Not Yet Required
One NC	05/16/08	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC		manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	06/30/08	manufacturing	50	0	\$45,916	\$220,000	44	0
One NC		manufacturing	59		\$66,092	\$0	Unknown	Unknown
One NC		manufacturing	185	315	\$26,572	\$245,946	182	315
One NC		manufacturing	45		\$31,668	\$30,000	85	0
One NC	07/29/08	manufacturing	237	207	\$32,032	\$65,000	81	

One NC   10/20/20				12 Economic Developii					
One NC	_	Award Date	Primary Type of Jobs	-	Required	Required		Jobs Created	Retained Jobs
One NC	One NC	07/31/08	manufacturing	94	99	\$40.768	\$250,000	143	99
One NC   99/08/08									
One NC   09/19/08   Manufacturing   090   254   537,172   50   Uninown   U				None as Grant has closed with \$0 funds	None as Grant has closed with \$0	None as Grant has closed with \$0 funds			Unknown
Cont   NC	One NC	9/10/2008	•	389	264		\$0	Unknown	Unknown
Dire NC   DP/7-X/08								58	801
Dire NC   10/10/08	One NC	09/23/08	manufacturing	closed with \$0 funds	closed with \$0	has closed with \$0 funds	\$0	Unknown	Unknown
One NC   10/21/08	One NC	10/10/08	manufacturing	closed with \$0 funds	closed with \$0	has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	One NC	10/21/08	manufacturing	closed with \$0 funds	closed with \$0	has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	One NC	10/30/08	manufacturing	closed with \$0 funds	closed with \$0	has closed with \$0 funds	\$0	Unknown	Unknown
One NC   12/13/08   manufacturing   155   0   \$37,504   \$300,000   215   C   C   C   C   C   C   C   C   C			•					-	·
One NC   12/12/208   Sporting and Athletic Goods   128   0   637,700   \$113,600   102   C   C   C   C   C   C   C   C   C									
One NC   12/12/08   manufacturing   111   204   531,200   537,500   33   204									
One NC   12/38/08   Administrative and Support and Waste Management and Remediation Services   Closed with 50 funds disbursed   Cl									
None as Grant has closed with 50 c			Administrative and Support and Waste	None as Grant has closed with \$0 funds	None as Grant has closed with \$0	None as Grant has closed with \$0 funds			Unknown
None as Grant has   Closed with 50 funds   disbursed   Software	One NC	02/06/09	manufacturing	closed with \$0 funds	closed with \$0	has closed with \$0 funds	\$0	Unknown	Unknown
One NC   03/13/09   manufacturing   95   0   \$25,844   \$0   Unknown   Unknown   One NC   04/01/09   manufacturing   \$5   119   \$35,412   \$0   Unknown   Unknown   One NC   04/07/09   manufacturing   \$8   0   \$28,704   \$0   Not Yet Required   Not Yet Required   One NC   04/20/09   manufacturing   \$6   75   \$23,504   \$0   Unknown   Unknown   Unknown   One NC   05/04/09   manufacturing   \$93   94   \$49,296   \$0   Not Yet Required	One NC	02/19/09	manufacturing	closed with \$0 funds	closed with \$0	has closed with \$0 funds	\$0	Unknown	Unknown
One NC   O4/01/09   manufacturing   S5   119   \$35,412   \$0   Unknown   Unknown   One NC   O4/07/09   manufacturing   26   75   \$23,504   \$0   Not Yet Required   Not Yet Required   One NC   O4/20/09   manufacturing   26   75   \$23,504   \$0   Unknown   Unknown   One NC   O5/04/09   manufacturing   93   94   \$49,296   \$0   Not Yet Required   Not Yet Required   One NC   O5/04/09   manufacturing   201   0   \$29,120   \$0   Unknown   Unknown   Unknown   One NC   O5/15/09   manufacturing   23   95   \$30,836   \$75,000   25   \$95	One NC	03/09/09	manufacturing	108	60	\$26,624	\$18,200	15	60
One NC   O4/07/09   manufacturing   88   O   S28,704   S0   Not Yet Required   One NC   O4/20/09   manufacturing   26   75   S23,504   S0   Unknown   Unknown   Unknown   One NC   O5/04/09   manufacturing   93   94   S49,296   S0   Not Yet Required   One NC   O5/04/09   manufacturing   201   O   S29,120   S0   Unknown   Unknown   One NC   O5/15/09   manufacturing   23   95   S30,836   S75,000   25   99   One NC   O5/15/09   manufacturing   39   23   S25,272   S129,000   68   S23   One NC   O5/18/09   manufacturing   143   683   S35,932   S0   Not Yet Required   Not Yet Required   One NC   O6/02/09   manufacturing   103   483   S34,476   S89,490   S9   One NC   O6/10/09   manufacturing   103   483   S34,476   S89,490   S9   A83   One NC   O6/26/09   manufacturing   29   128   S37,960   S0   Not Yet Required   Not Yet Required   One NC   O6/26/09   manufacturing   29   128   S37,960   S0   Not Yet Required   Not Yet Required   One NC   O6/26/09   manufacturing   29   128   S37,960   S0   Not Yet Required   Not Yet Required   One NC   O7/07/09   manufacturing   20   7   S38,272   S0   Not Yet Required   Not Yet Required   One NC   O7/06/09   manufacturing   36   O   S29,224   S120,000   S0   Not Yet Required   Not Yet Required   One NC   O7/07/09   manufacturing   36   O   S29,224   S120,000   S0   Not Yet Required   Not Yet Required   One NC   O7/07/09   manufacturing   36   O   S29,224   S120,000   S0   Not Yet Required   Not Yet Required   One NC   O7/07/09   manufacturing   S5   47   S44,460   S0   Not Yet Required   Not Yet Required   One NC   O9/03/09   manufacturing   S5   47   S44,460   S0   Not Yet Required   Not Yet Required   One NC   O9/03/09   manufacturing   S6   Office   S6   S41,288   S0   Not Yet Required   Not Yet Required   One NC   O9/03/09   manufacturing   S6   Office   S6   S6   S6   S6   S6   S6   S6   S	One NC	03/13/09	manufacturing	95	0	\$25,844	\$0	Unknown	Unknown
One NC									Unknown
One NC   O5/04/09   manufacturing   93   94   \$49,296   \$0   Not Yet Required   Not Yet Required   One NC   O5/04/09   manufacturing   201   0   \$29,120   \$0   Unknown   Unkn						1 -, -			
One NC   O5/04/09   manufacturing   201   O   \$29,120   \$0   Unknown   Unknown   One NC   O5/15/09   manufacturing   23   95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   25   95   \$95   \$30,336   \$75,000   \$95   \$									
One NC   O5/15/09   manufacturing   23   95   \$30,836   \$75,000   25   95									
One NC   05/18/09   manufacturing   39   23   \$25,272   \$129,000   68   23						· · · · ·			
One NC   O6/02/09   manufacturing   143   683   \$35,932   \$0   Not Yet Required   Not Yet Required   One NC   O6/10/09   finance and insurance   913   102   \$32,448   \$0   Not Yet Required   Not Yet Required   Not Yet Required   Not Yet Required   One NC   O6/22/09   manufacturing   103   483   \$34,476   \$89,490   \$59   483   \$34,476   \$89,490   \$59   483   \$34,476   \$89,490   \$59   483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$34,476   \$89,490   \$59   \$483   \$37,960   \$50   Not Yet Required   No									
One NC         06/22/09         manufacturing         103         483         \$34,476         \$89,490         59         483           One NC         06/26/09         manufacturing         29         128         \$37,960         \$0         Not Yet Required	One NC				683	\$35,932		Not Yet Required	Not Yet Required
One NC         06/26/09         manufacturing         29         128         \$37,960         \$0         Not Yet Required         Not Yet Required           One NC         07/06/09         manufacturing         20         7         \$38,272         \$0         Not Yet Required         Not Yet Required           One NC         07/07/09         manufacturing         36         0         \$29,224         \$120,000         45         0           One NC         07/14/09         manufacturing         44         152         \$33,332         \$116,300         46         152           One NC         08/19/09         manufacturing         10         471         \$32,604         \$0         Not Yet Required         Not	One NC		finance and insurance						Not Yet Required
One NC         07/06/09         manufacturing         20         7         \$38,272         \$0         Not Yet Required         Not Yet Required           One NC         07/07/09         manufacturing         36         0         \$29,224         \$120,000         45         0           One NC         07/14/09         manufacturing         44         152         \$33,332         \$116,300         46         152           One NC         08/19/09         manufacturing         10         471         \$32,604         \$0         Not Yet Required         Not Yet Required           One NC         09/03/09         manufacturing         55         47         \$44,460         \$0         Not Yet Required         Not Yet Required           One NC         09/04/09         manufacturing         99         176         \$41,288         \$0         Not Yet Required									483
One NC         07/07/09         manufacturing         36         0         \$29,224         \$120,000         45         Common Commo			•						
One NC         07/14/09         manufacturing         44         152         \$33,332         \$116,300         46         152           One NC         08/19/09         manufacturing         10         471         \$32,604         \$0         Not Yet Required			,			1 /			Not Yet Required
One NC 09/03/09 manufacturing 10 471 \$32,604 \$0 Not Yet Required Not Yet Required One NC 09/03/09 manufacturing 99 176 \$41,288 \$0 Not Yet Required Not Yet Required One NC 09/04/09 manufacturing 99 176 \$41,288 \$0 Not Yet Required Not Yet Require			5				. ,		153
One NC 09/04/09 manufacturing 99 176 \$41,288 \$0 Not Yet Required Not Yet Required Not Yet Required None as Grant has closed with \$0 funds disbursed 0									
One NC 09/09/09 manufacturing closed with \$0 funds disbursed losed	One NC								
One NC 09/21/09 manufacturing 41 0 \$36,608 \$101,250 35 CO  None as Grant has closed with \$0 funds disbursed funds disbursed  None as Grant has closed with \$0 funds disbursed  None as Grant has closed with \$0 funds disbursed  One NC 09/24/09 manufacturing funds disbursed  None as Grant has closed with \$0 funds disbursed  One NC 09/24/09 manufacturing funds disbursed  None as Grant has closed with \$0 funds disbursed				None as Grant has closed with \$0 funds	None as Grant has closed with \$0	None as Grant has closed with \$0 funds			
One NC 09/24/09 manufacturing Closed with \$0 funds disbursed None as Grant has closed with \$0 funds disbursed Square funds disbursed None as Grant has closed with \$0 funds disbursed Square funds disbursed None as Grant has closed with \$0 funds disbursed Square funds disburse	One NC	09/21/09	manufacturing	41	0		\$101,250	35	(
			-	None as Grant has closed with \$0 funds	None as Grant has closed with \$0	None as Grant has closed with \$0 funds			Unknown
	One NC	09/28/09	manufacturing	18	132		\$0	Not Yet Required	Not Yet Required

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
One NC	10/05/09	manufacturing	338	100	\$21,528	\$0	Not Yet Required	Not Yet Required
One NC	10/09/09	manufacturing	38		\$35,984	\$110,000	39	0
One NC	10/27/09	finance and insurance	377	7	\$22,828	\$600,000	325	7
One NC	10/30/09	manufacturing	65	0	\$30,732	\$125,000	43	0
One NC	11/09/09	manufacturing	248		\$23,348	\$75,000	174	0
One NC	11/13/09	manufacturing	128	2289	\$45,968	\$0	Not Yet Required	Not Yet Required
One NC	11/16/09	manufacturing	22	44	\$20,228	\$12,000	12	44
One NC	11/17/09	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	12/01/09	manufacturing	25	96	\$23,140	\$60,000	57	96
One NC	12/07/09	manufacturing	59	0	\$28,392	\$0	Not Yet Required	Not Yet Required
One NC	12/14/09	professional, scientific, and technical	207	7	\$56,524	\$0 \$0	Not Yet Required	Not Yet Required
One NC	12/14/09	manufacturing	94	573	\$36,712	\$0		Not Yet Required
One NC	12/16/09	management of companies and	574	22	\$84,864	\$0	Not Yet Required	Not Yet Required
One NC	12/17/09	manufacturing	81	0	,	\$0	Not Yet Required	
One NC	12/28/09	Other Services (except Public	62	190	\$20,748	\$0	Not Yet Required	Not Yet Required
One NC	01/05/10	manufacturing	28	176	\$84,812	\$0	Not Yet Required	Not Yet Required
One NC	01/19/10	manufacturing	450	260	\$21,268	\$0	Not Yet Required	Not Yet Required
One NC	01/20/10	manufacturing	203	390	\$51,272	\$324,606	78	390
One NC	01/28/10	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	02/02/10	manufacturing	36	0	\$28,860	\$0	Not Yet Required	Not Yet Required
One NC	02/03/10	manufacturing	32	224	\$33,800 \$0		Not Yet Required	Not Yet Required
One NC	02/10/10	health care and social assistance	311	0	\$23,400	\$275,000	344	0
One NC	02/19/10	manufacturing	76		\$37,648	\$0		Not Yet Required
One NC	03/04/10	manufacturing	450		\$23,816	\$0	Not Yet Required	Not Yet Required
One NC	03/11/10	manufacturing	420	777	\$57,564	\$0	Not Yet Required	Not Yet Required
One NC	03/11/10	manufacturing	66	15	\$33,644	\$0	Not Yet Required	Not Yet Required
One NC	03/25/10	manufacturing	34		\$23,192	\$0	Unknown	Unknown
One NC	04/05/10	manufacturing	45		\$77,220	\$0		Not Yet Required
One NC	04/09/10	manufacturing	67	306	\$32,188	\$620,000	136	306
One NC	04/12/10	manufacturing	225	0	\$29,536	\$0	Not Yet Required	Not Yet Required
One NC	04/13/10	manufacturing	86	200	\$19,656	\$0	Unknown	Unknown
One NC	04/14/10	manufacturing	46	2232	\$24,804	\$0	Not Yet Required	Not Yet Required
One NC	04/15/10	manufacturing	135	403	\$26,676	\$0	Unknown	Unknown
One NC	04/20/10	manufacturing	46		\$25,272	\$0		Not Yet Required
One NC	04/21/10	manufacturing	301	249	\$23,192	\$100,000	188	249
One NC	04/23/10 05/11/10	manufacturing manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0 \$0	Unknown	Unknown
One NC	5/18/2010	All Other Miscellaneous Textile Product	114	72	\$17,212	\$0		Not Yet Required
One NC One NC	05/19/10 05/25/10	manufacturing manufacturing	205 50	168 95	\$27,560 \$19,656	\$0 \$0		Not Yet Required Not Yet Required
One NC	06/10/10	manufacturing	209		\$34,107	\$0		Not Yet Required
	30, 10, 10	manufacturing	203		\$25,116	\$0 \$0		Not Yet Required

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Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
One NC	07/06/10	Construction	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	07/12/10	manufacturing	80	0	\$49,712	\$0	Not Yet Required	Not Yet Required
One NC	07/15/10	manufacturing	48	0	\$20,280	\$0	Not Yet Required	Not Yet Required
One NC	07/16/10	transporation and warehousing	168	0	\$25,896	\$0	Not Yet Required	Not Yet Required
One NC	07/20/10	manufacturing	220	277	\$28,288	\$21,298	279	277
One NC	07/30/10	manufacturing	289	0	\$36,452	\$0	Not Yet Required	Not Yet Required
One NC	8/2/2010	Urethane and Other Foam Product	23	0	, , , , , ,	\$0		Not Yet Required
One NC	08/03/10	manufacturing	81	426	\$23,972	\$0		Not Yet Required
One NC	08/05/10	manufacturing	244	825	\$32,032	\$0	Not Yet Required	Not Yet Required
One NC	08/05/10	manufacturing	23	163	\$38,792	\$81,000	21	163
One NC	08/09/10	manufacturing	77	0	\$45,188	\$0	Not Yet Required	Not Yet Required
5.16.140	33,33,10	-	,,,	Ĭ	Ç-13,130	ÇÜ		
One NC	09/08/10	Other Services (except Public Administration)	27	75	\$23,296	\$0	Not Yet Required	Not Yet Required
One NC	09/09/10	manufacturing	130	301	\$49,088	\$0	Not Yet Required	Not Yet Required
One NC	09/15/10	manufacturing	180	0	\$28,392	\$0	Not Yet Required	Not Yet Required
One NC	09/16/10	manufacturing	61	0	\$34,840	\$0		Not Yet Required
One NC	09/21/10	manufacturing	33	98	\$42,068	\$0	Not Yet Required	Not Yet Required
One NC	09/23/10	manufacturing	45	33	\$28,444	\$0	Not Yet Required	Not Yet Required
One NC	09/24/10	manufacturing	19	20	\$26,832	\$0	Not Yet Required	Not Yet Required
One NC	09/28/10	manufacturing	172	0	\$31,252	\$0	Not Yet Required	Not Yet Required
One NC	10/04/10	manufacturing	68	436	\$38,688	\$0	Not Yet Required	Not Yet Required
One NC	10/04/10	manufacturing	32	218	\$29,692	\$0	Not Vet Required	Not Yet Required
One NC	10/11/10	wholesale trade	39		\$27,248	\$0	·	Not Yet Required
One NC	10/11/10	manufacturing	50		\$29,692	\$0 \$0		Not Yet Required
Offe NC	10/18/10	manufacturing	30	0	323,032	ŞŪ	Not ret kequileu	Not ret kequireu
One NC	10/18/10	manufacturing	160	126	\$41,288	\$0	Not Yet Required	Not Yet Required
One NC	10/29/10	management of companies and	176	870	\$31,500	\$0	Not Yet Required	Not Yet Required
One NC	11/04/10	manufacturing	80	111			26	111
One NC	11/10/2010	Boat Building	370	0	\$31,876		Not Yet Required	Not Yet Required
One NC	11/15/10	management of companies and enterprises	97	252	\$74,620	\$0	Not Yet Required	Not Yet Required
One NC	11/16/10	manufacturing	86	0	\$27,872	\$0	Not Yet Required	Not Yet Required
One NC	11/17/10	manufacturing	72	200	\$29,276	\$0	Not Yet Required	Not Yet Required
One NC	11/18/10	manufacturing	47	119	\$25,480	\$45,000	79	119
One NC		,	367	575	\$23,504	\$0	Not Yet Required	Not Yet Required
One NC	11/30/10	manufacturing	215	125	\$23,816	\$200,000	61	125
One NC		manufacturing	68		\$34,528	\$112,500	67	0
One NC	12/09/10	manufacturing	48	0	\$34,840	\$0	Not Yet Required	Not Vet Required
One NC	12/10/10	manufacturing	64	127	\$31,876	\$0 \$0		Not Yet Required
One NC	12/17/10	professional, scientific, and technical	54	46	\$42,016	\$0		Not Yet Required
One NC	12/17/10	manufacturing	49		\$35,984	\$0 \$0		Not Yet Required
One NC	12/22/10	manufacturing	95	280	\$95,576	\$0	Not Yet Required	Not Yet Required
One NC	01/13/11	manufacturing	58			\$0	·	Not Yet Required
5.16.140	02,13,11				None as Grant	90		
One NC	01/18/11	professional, scientific, and technical services	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC	01/24/11	manufacturing	112	264	\$24,596	\$73,000	67	264
One NC	01/26/11	transporation and warehousing	277	0	\$38,168	\$0	Not Yet Required	Not Yet Required
One NC	1/26/2011	Sporting and Athletic Goods	25	0	\$32,708	\$0		not Yet Required
One NC	02/09/11	transporation and warehousing	180	541	\$24,492	\$0	Not Yet Required	
One NC	02/10/11	manufacturing	38	107	\$26,208	\$0	·	Not Yet Required
One NC	02/21/11	manufacturing	85		\$32,292	\$0		Not Yet Required
One NC	02/21/11	manufacturing	None as Grant has	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
			l	l	นเรมนเรยน		<u> </u>	L

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
One NC	02/24/11	manufacturing	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	None as Grant has closed with \$0 funds disbursed	\$0	Unknown	Unknown
One NC		manufacturing	153	501	\$24,960	\$0	Not Yet Required	Not Yet Required
One NC	' '	manufacturing	50		, , -	\$0	Not Yet Required	Not Yet Required
One NC	11, 1,	professional, scientific, and technical . manufacturing	112	625	\$37,440	\$0 \$0	Not Yet Required  Not Yet Required	Not Yet Required  Not Yet Required
	- 1- 1							
One NC		manufacturing	308	0	1 -7-	\$0	Not Yet Required	
One NC		manufacturing	38		, ,	\$0	Not Yet Required	Not Yet Required
One NC	04/04/11 04/04/11	manufacturing manufacturing	25		\$45,344 \$30,004	\$0 \$0	Not Yet Required Not Yet Required	Not Yet Required Not Yet Required
One NC	04/05/11	manufacturing	31	0		\$0 \$0	Not Yet Required	Not Yet Required
One NC	04/06/11	manufacturing	55	0		\$0	Not Yet Required	
One NC		manufacturing	234	19		\$0	Not Yet Required	
One NC		manufacturing	48		1 , -	\$0	Not Yet Required	
One NC	04/19/11	professional, scientific, and technical	148		\$81,120	\$0	Not Yet Required	· · · · · · · · · · · · · · · · · · ·
One NC	04/19/11 04/20/11	manufacturing	58 59		\$30,368 \$35,620	\$64,000 \$97,500	32 33	24 275
One NC		manufacturing manufacturing	46			\$97,300		Not Yet Required
One NC	05/02/11	manufacturing	31			\$0	Not Yet Required	Not Yet Required
One NC	05/02/11	manufacturing	26	95	\$36,452	\$0	Not Yet Required	Not Yet Required
One NC	05/10/11	manufacturing	36	111	\$29,484	\$60,000	22	111
One NC	05/18/11	manufacturing	30	639	\$54,548	\$0	Not Yet Required	Not Yet Required
One NC		manufacturing	68		\$38,428	\$100,000	71	0
One NC		manufacturing	59		7/	\$0	·	Not Yet Required
One NC	06/27/11	manufacturing	222	183	\$33,436	\$0 \$0		Not Yet Required
One NC	06/30/11 07/01/11	manufacturing manufacturing	33		\$35,932 \$35,308	\$0 \$0	Not Yet Required Not Yet Required	Not Yet Required Not Yet Required
One NC	07/05/11	manufacturing	9			\$0	Not Yet Required	Not Yet Required
One NC		manufacturing	10	266		\$0	Not Yet Required	Not Yet Required
One NC	07/18/11	wholesale trade	60			\$0	Not Yet Required	Not Yet Required
One NC	07/19/11 07/20/11	manufacturing manufacturing	230 52	29	, ,	\$0 \$0	Not Yet Required  Not Yet Required	Not Yet Required  Not Yet Required
0 110	07/25/44		225	744	404440	40		
One NC		manufacturing manufacturing	225 56	711 53	\$34,112 \$34,632	\$0 \$0		Not Yet Required Not Yet Required
One NC		manufacturing	29			\$0		Not Yet Required
One NC	08/26/11	manufacturing	56		\$22,412	\$0		Not Yet Required
One NC		manufacturing manufacturing	123			\$0 \$0		Not Yet Required  Not Yet Required
One NC	10/06/11	manufacturing	23	42	\$30,940	\$0	Not Yet Required	Not Yet Required
One NC		manufacturing	377	346		\$0	Not Yet Required	
One NC		manufacturing	38			\$0 \$0	Not Yet Required	
One NC		manufacturing	122 68	0		\$0 \$0	Unknown	Unknown
One NC		manufacturing manufacturing	47		\$28,392 \$38,792	\$0 \$0		Not Yet Required Not Yet Required
One NC		wholesale trade	21			\$0	Not Yet Required	
One NC	11/08/11	manufacturing	297	340	\$24,856	\$0	Not Yet Required	Not Yet Required
One NC	11/09/11	wholesale trade	21	41	\$38,636	\$0	Not Yet Required	Not Yet Required
One NC		manufacturing	43			\$0	Not Yet Required	Not Yet Required
One NC		manufacturing	58			\$0		Not Yet Required
One NC		manufacturing	32		\$31,720	\$0		Not Yet Required
One NC		manufacturing  professional, scientific, and technical services	68			\$0 \$0		Not Yet Required  Not Yet Required
2	44/00/-			_	600.0:-	1.	N-tV-t5	Net V-t D- ' '
One NC	11/28/11	manufacturing	50	0	\$32,240	\$0	Not Yet Required	Not Yet Required

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Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
One NC	11/29/11	management of companies and	375	0	\$0	\$0	Not Yet Required	Not Yet Required
One NC	11/30/11	manufacturing	27	0	\$34,632	\$0	Not Yet Required	Not Yet Required
One NC	12/19/11	manufacturing	59	65	\$37,908	\$0	Not Vet Required	Not Yet Required
One NC	12/19/11	wholesale trade	44	412	\$42,796	\$0		·
one ive	12/13/11	Wholesale trade		712	Ų+ <b>2,</b> 750	ÇÜ	Not retriequired	Not ret nequired
One NC	12/30/11	manufacturing	149	1125	\$39,936	\$0	Not Yet Required	Not Yet Required
		All Others Mineralles are see Changing					Net Vet Demoised	Not Yet Booking
One NC	1/13/2012	All Other Miscellaneous Chemical Product and Preparation Manufacturing	126	0	\$35,256	\$0	l '	Not Yet Required
One NC	1/17/2012	All Other Miscellaneous Textile Product	23	53	\$30,888	\$0		
One NC	1/17/2012	All Other Miscellaneous Chemical	81	721	\$22,620	\$0		Not Yet Required
	-,,				¥==,===			Not Yet Required
One NC	1/19/2012	All Other Industrial Machinery Manufacturing Air Purification Equipment	17	285	\$37,180	\$0		
One NC	1/24/2012	Manufacturing	86	0	\$37,284	\$0	0	
One NC	1/25/2012		64	0		\$0		Not Yet Required
One NC	2/1/2012	Construction Machinery Manufacturing	101	0		\$0	0	
One NC	2/7/2012		270	6	\$44,096	\$0	Not Yet Required	Not Yet Required
One NC	2/10/2012	Advertising Agencies	51	203	\$29,276	\$0	. 0	Not Yet Required
One NC	2/16/2012		99	208	\$20,332	\$0	Not Yet Required	Not Yet Required
One NC	2/24/2012	All Other Motor Vehicle Parts Manufacturing	49	723	\$28,132	\$0		
One NC	3/8/2012		176	200	\$19,552	\$0		Not Yet Required
One NC		All Other Miscellaneous Fabricated Metal	41	412	\$62,088	\$0		Not Yet Required
One NC	3/23/2012	i	107	31	\$33,852	\$0	Not Yet Required	Not Yet Required
One NC	4/4/2012 4/13/2012	Aerospace Product and Parts	117 40	0		\$0 \$0	Not Vet Described	Not Vet Descrived
One NC	04/13/2012	All Other Plastics Product Manufacturing Non-uphoslered Wood Household	38	13	\$29,744 \$35,568	\$0 \$0		Not Yet Required Not Yet Required
One NC		All Other Plastics Product Manufacturing	63	155		\$0		Not Yet Required
One NC	4/20/2012	Manufacuturing	443	0		\$0		Not let kequired
One NC	4/26/2012	All Other Motor Vehicle Parts	142	13	\$65,520	\$0		Not Yet Required
One NC	5/17/2012	All Other Plastics Product Manufacturing	38	164	\$23,712	\$0	· ·	Not Yet Required
One NC	5/31/2012	All Other Plastics Product Manufacturing	23	54	\$27,976	\$0		Not Yet Required
One NC	6/1/2012		54	2346	\$31,720	\$0		Not Yet Required
One NC		All Other Plastics Product Manufacturing	90	1422		\$0		Not Yet Required
One NC	6/13/2012	Management of Companies and	293	0	\$160,108	\$0	Not Yet Required	Not Yet Required
One NC	6/14/2012	All Other Plastics Product Manufacturing	450	101	\$30,940	\$0		Not Yet Required
One NC	6/15/2012		95	996	\$36,972	\$0	Not Yet Required	Not Yet Required
One NC	6/20/2012	Management of Companies and Enterprises	360	10	\$79,196	\$0	,	Not Yet Required
One NC		All Other Plastics Product Manufacturing	56	0	\$31,980	\$0	,	Not Yet Required  Not Yet Required
One NC		All Other Plastics Product Manufacturing	49	171	\$30,004	\$0		
IDF	2/19/2007	Not Required	Not Required	Not Required	Not Required	\$28,488	Not Required	Not Required
IDF	3/23/2007	Not Required	Not Required	Not Required	Not Required	\$21,548	Not Required	Not Required
IDF	4/2/2007	Not Required	Not Required	Not Required	Not Required	\$33,079	Not Required	Not Required
IDF	7/27/2007	Not Required	Not Required	Not Required	Not Required	\$140,000	Not Required	
IDF	7/31/2007	Not Required	Not Required	Not Required	Not Required	\$500,000	Not Required	Not Required

Funding Program	Award Date	Primary Type of Jobs	Minimum Required New Jobs	Minimum Required Retained Jobs	Minimum Required Average Wage	Disbursements to Awardee	Jobs Created	Retained Jobs
IDF	11/16/2007	Not Required	Not Required	Not Required	Not Required	\$0	Not Required	Not Required
IDF IDF	11/30/2007 3/4/2008	Not Required  Not Required	Not Required Not Required	Not Required Not Required	Not Required Not Required	\$95,000 \$210,000	Not Required Not Required	Not Required Not Required
IDF	4/20/2008	Not Required	Not Required	Not Required	Not Required	\$100,000	Not Required	Not Required
IDF	4/20/2008	Not Required	Not Required	Not Required	Not Required	\$100,000	Not Required	Not Required
IDF	8/29/2008	Not Required	Not Required	Not Required	Not Required	\$500,000	Not Required	Not Required
IDF IDF	1/5/2009 1/5/2009	Not Required  Not Required	Not Required Not Required	Not Required Not Required	Not Required Not Required	\$65,131 \$60,994	Not Required Not Required	Not Required Not Required
IDF	2/9/2009	Not Required	Not Required	Not Required	Not Required	\$331,456	Not Required	Not Required
IDF	3/23/2009	Not Required	Not Required	Not Required	Not Required	\$0	Not Required	Not Required
IDF	4/21/2009	Not Required	Not Required	Not Required	Not Required	\$366,745	Not Required	Not Required
IDF IDF	6/11/2009 6/11/2009	Not Required Not Required	Not Required Not Required	Not Required Not Required	Not Required Not Required	\$0 \$50,000	Not Required Not Required	Not Required Not Required
IDF	9/14/2009	Not Required	Not Required	Not Required	Not Required	\$0	Not Required	Not Required
IDF	10/14/2009	Not Required	Not Required	Not Required	Not Required	\$253,174	Not Required	Not Required
IDF	11/25/2009	Not Required	Not Required	Not Required	Not Required	\$149,500	Not Required	Not Required
IDF	1/12/2010	Not Required	Not Required	Not Required	Not Required	\$334,947	Not Required	Not Required
IDF	1/12/2010 3/3/2010	Not Required  Not Required	Not Required  Not Required	Not Required  Not Required	Not Required  Not Required	\$100,000 \$500,000	Not Required  Not Required	Not Required  Not Required
IDF	10/18/2010	Not Required  Not Required	Not Required	Not Required	Not Required	\$183,676	Not Required	Not Required
IDF	3/9/2011	Not Required	Not Required	Not Required	Not Required	\$0	Not Required	Not Required
IDF-Utility Account	4/19/2007	Not Required	Not Required	Not Required	Not Required	\$100,000	Not Required	Not Required
IDF-Utility Account	8/6/2007	Not Required	Not Required	Not Required	Not Required	\$0	Not Required	Not Required
IDF-Utility Account	8/31/2007	Not Required	Not Required	Not Required	Not Required	\$500,000	Not Required	Not Required
IDF-Utility Account IDF-Utility	8/31/2007	Not Required	Not Required	Not Required	Not Required	\$104,986	Not Required	Not Required
Account IDF-Utility	9/18/2007	Not Required	Not Required	Not Required	Not Required	\$400,000	Not Required	Not Required
Account IDF-Utility	1/11/2008 2/7/2008	Not Required	Not Required	Not Required  Not Required	Not Required  Not Required	\$125,000	Not Required	Not Required
Account IDF-Utility	2/7/2008	Not Required  Not Required	Not Required  Not Required	Not Required	Not Required	\$473,107	Not Required  Not Required	Not Required  Not Required
Account IDF-Utility	2/27/2008	Not Required	Not Required	Not Required	Not Required	\$500,000	Not Required	Not Required
Account IDF-Utility Account	7/8/2008	Not Required	Not Required	Not Required	Not Required	\$500,000	Not Required	Not Required
IDF-Utility Account	8/4/2008	Not Required	Not Required	Not Required	Not Required	\$275,000	Not Required	Not Required
IDF-Utility Account	8/4/2008	Not Required	Not Required	Not Required	Not Required	\$142,000	Not Required	Not Required
IDF-Utility Account	10/15/2008	Not Required	Not Required	Not Required	Not Required	\$379,911	Not Required	Not Required
IDF-Utility Account IDF-Utility	1/6/2009	Not Required	Not Required	Not Required	Not Required	\$489,566	Not Required	Not Required
Account IDF-Utility	2/9/2009	Not Required	Not Required	Not Required	Not Required	\$0	Not Required	Not Required
Account IDF-Utility	5/28/2009	Not Required	Not Required	Not Required	Not Required	\$492,931	Not Required	Not Required
Account IDF-Utility	6/11/2009 9/25/2009	Not Required  Not Required	Not Required  Not Required	Not Required  Not Required	Not Required  Not Required	\$359,509	Not Required  Not Required	Not Required  Not Required
Account IDF-Utility	10/2/2009	Not Required	Not Required	Not Required	Not Required	\$500,000	Not Required	Not Required
Account IDF-Utility Account	3/3/2010	Not Required	Not Required	Not Required	Not Required	\$493,087	Not Required	Not Required
IDF-Utility Account	3/18/2010	Not Required	Not Required	Not Required	Not Required	\$139,218	Not Required	Not Required
IDF-Utility Account	3/25/2010	Not Required	Not Required	Not Required	Not Required	\$60,000	Not Required	Not Required
IDF-Utility Account	4/23/2010	Not Required	Not Required	Not Required	Not Required	\$500,000	Not Required	Not Required

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Unique Project Identification Number	Funding Program Award I	d Date Uniq	tique Project Progr Descriptor Nur	iam ID Company Name	County of Project Tier(s) A  County of Project Time o  Award	At of Site Address(es) d	Mailing Address	Zip Code+4	Phone #	Website Primary NAICS Secondary NAICS	Primary Type of Jobs Secondary Type of Jobs	Intended Use Of Funds	Total Award Awar Amount Com	rd Available to	Amount of firitial Award Available to Only)  Minimum Required New Jobs Minimum Required Retained Jobs		Required [Remai Liabil Vestment Minim	old Cost per Job laing Potential ling Recential ling Recential ling Recential ling Recential ling Recential ling Recential ling Recenting line Recent	Status Re	maining Potential Disbursement Awardee		Disbursements to URIRY Fund Jobs Created From JDIG	ad Jobs Average Wage Paid	Private Reca Investment Made Fu	Cost Per Job [(Oisborsements less Recaptured Funds) divided by Jobs Created]	is Nature of Loca Funds		Local Projected Cost per Job (Local Funds Awarded divided by Minimum Required New Jobs) Jobs Jobs Created)
3 PR-1313	IDF 06/11/	1/2009		1-387 A2A Living Oils	Bertie	1 128 S. Kine Street, Windsor, NC		27983	252-794-5300	www.co.bertie.nc.us Not Required Not Required	Not Required Not Required	Electric			Not Required Not Require Not Required Not Require	ed Not Required 5	ot Required	AVALUE	Active	\$20,000	50	Not Required Not R	Required Not Required	Not Required reimbur Not Required reimbur	ements. avalue! Not Applic ements. avalue! Not Applic ements. avalue! Not Applic	able Not Applica	ble Not Applicable	WALUET WALUET
5 PR-1085	IDF 01/05/	6/2007	Altec Industries Amerlink	1-378 Aftec Industries 1-358 Amerlink	Rowan Nash	2 130 West Innes Street. Salisbury. NC 1 120 West Washington Street, Nashville, NC		28144 27856	704-216-8180 252-459-9800	www.rowancountync.sov Not Required Not Required www.co.nash.nc.us Not Required Not Required	Not Required Not Required Not Required Not Required	Sewer Sewer	\$147,134		Not Required Not Require	ed Not Required 5	ot Required ot Required	#VALUE!	Closed	59,869 565 50	,131 \$0	Not Required Not R	sequired not required	Not required reimbur				WVALUE! WVALUE!
6 PR-1317 7 PR-1306	IDF 01/12/	2/2010	Apple	I-394 Apple L-359 Burlingon	Catawba Hoke	2 200 A South West Boulevard, Newton, NC 2 227 North Main Street. Raeford. NC		28658 28376	828-465-8200 910.875.8751	www.catawbacountync.gov Not Required Not Required www.hokecountv.ore Not Required Not Required	Not Required Not Required Not Required Not Required	Sewer	\$344,947 \$95,000		Not Required Not Require	ed Not Required 5	ot Required ot Required	#VALUE!	Active Closed	\$10,000 \$334 \$0 \$95	.000	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
8 PR-1076	IDF 07/27/	7/2007 Carver	Burlingon er Machine Works	1-359 Burlingon 1-352 Carver Machine Works	Beautort	1 121 West 3rd Street, Washington, NC		27889	252,946,0079	www.co.beaufort.nc.us Not Required Not Required	Not Required Not Required	Sewer	\$250,000		Not Required Not Require Not Required Not Require Not Required Not Require		ot Required	#VALUE!	Closed	50 \$140 50 \$310	000,	Not Required Not R Not Required Not R	lequired Not Required	Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
10 PR-1300		H/2008 Chicago 9/2008 DRS Te		1-367 Chicago Tube and Iron 1-375 DRS Technical Services	Stanley Pasquotank	2 1000 N. First Street, Albemarle, NC 2 206 East Main Street, Elizabeth City, NC		28001 27907	252.335.0865	www.co.stanly.nc.us Not Required Not Required www.co.pasquotank.nc.us Not Required Not Required	Not Required Not Required Not Required Not Required	W/S	\$210,000 \$500,000		Not Required Not Require Not Required Not Require	ed Not Required 5	ot Required	#VALUE!	Active	50 \$500	,000	Not Required Not R Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
11 PR-1141 12 PR-1319	IDF 04/21/	1/2009	FASTA FCA	I-383 FASTA I-413 FCA	Halifax Edgecombe	1 10 N. Kine Street. Halifax. NC	P.O. Box 10, Tarboro, NC	27839 27886		www.halifaxnc.com Not Required Not Required www.edsecombecountync.sov Not Required Not Required	Not Required Not Required Not Required Not Required	Sewer Gas	\$447,137 \$25,000		Not Required Not Require Not Required Not Require	ed Not Required Not Required N	ot Required ot Required	#WALUE!	Active Active	\$80,392 \$366 \$25,000	,745 S0	Not Required Not R Not Required Not R	tequired Not Required tequired Not Required	Not Required reimbur Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic	able Not Applica able Not Applica	ble Not Applicable ble Not Applicable	#VALUE! #VALUE!
13 PR-1308		0/2008 Fin		I-371 Fineline Industries	Northampton		P.O. Box 808 Jackson, NC	27845		www.northamptonnc.com Not Required Not Required	Not Required Not Required		\$100,000		Not Required Not Require	ed Not Required 5	ot Required	#WALUE!	Active	50 \$100	,000	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	#VALUE! #VALUE!
15 PR-1016	IDF 03/23/	3/2007 Fraz 3/2010 Mercha	hants Distributors	I-349 Frazier Snack Foods I-396 Merchants Distributors I-388 MX Aircraft	Caldwell	<ol> <li>123 Young Street, Suite B. Henderson, NC</li> <li>905 West Avenue, NW, Lenoir, NC</li> </ol>		27557 28645	828.757.1325	www.vancecountv.com Not Required Not Required www.caldwellcountvnc.org Not Required Not Required	Not Required Not Required Not Required Not Required	W/S Water	\$30,000 \$500,000		Not Required Not Require Not Required Not Require		ot Required	#WALUE!	Active	50 5500	,000	Not Required Not R	tequired Not Required	Not Required reimbur Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
16 PR-1314	IDF 09/14/	4/2009 Nor/	MX Aircraft or Az Technologies	I-388 MX Aircraft I-386 NorAg Technologies	Wilkes Caswell	2 1 144 Court Square, Yancewille, NC		27379	336.694.4193	www.ciswellcountyn.et Not Required Not Required www.ciswellcountync.eov Not Required Not Required	Not Required Not Required Not Required Not Required	W/S Water	\$178,225 \$50,000		Not Required Not Require Not Required Not Require		ot Required ot Required	#WALUE!	Active	\$178,225 50 \$50	50	Not Required Not R	tequired reprintedurer	Not Required reimbur Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic	able Not Applica able Not Applica	ble Not Applicable ble Not Applicable	#VALUE! #VALUE!
18 PR-1315	IDF 11/25/	5/2009 0/2008 Perd	Paragon Films	1-392 Paragon Films 1-370 Perdue Agribusiness	Alexander	<ol> <li>621 Liledoun Road, Taylorsville, NC</li> </ol>		28681	828.632.9332	www.alexandercountync.gov Not Required Not Required	Not Required Not Required	Water	\$150,000		Not Required Not Require Not Required Not Require	ed Not Required 5	ot Required	#VALUE!	Active	\$500 \$149	,500	Not Required Not R	lequired Not Required	Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
20 PR-1302	1DF 02/19/	39 2007	Promitem	I-348 Profilform	Vance			27536	252.738.2001	www.hertfordcountrnc.gov Not Required Not Required www.vancecounty.com Not Required Not Required	Not Required Not Required  Not Required Not Required		\$30,000		Not Required Not Require	ed Not Required 5	ot Required	#VALUE!	Closed	50 528	,488	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	
21 PR-1304 22 PR-1311	IDF 04/02/	3/2009	RCR Enterprises Snap-On	I-350 RCR Enterprises I-382 Snap-On	Davidson Cherokee	2 913 Greensboro Street, Lexinaton, NC 2 75 Peachtree Street, Murphy, NC		27292 28906	336-242-2200 828.837.5527	www.co.davidson.nc.us Not Required Not Required www.cherokeecounty-nc.sov Not Required Not Required	Not Required Not Required Not Required Not Required	W/S Water	\$36,079 \$200,000		Not Required Not Require Not Required Not Require Not Required Not Require	ed Not Required Not Required N	ot Required ot Required	#WALUE!	Closed Active	\$0 \$33 \$200,000	,079 50	Not Required Not R Not Required Not R Not Required Not R	tequired Not Required tequired Not Required	Not Required reimbur Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic ements #VALUE! Not Applic	able Not Applica able Not Applica	ble Not Applicable ble Not Applicable	WALUE! WALUE!
23 PR-1012	IDF 02/09/	19/20U9 Spi	pirit Aerosystems	1-381 Spirit Aerosystems	Lenoir	207 East King Street, Kinston, NC		28501	252.939.3110	www.ci.kinston.nc.us Not Required Not Required	Not Required Not Required	W/S	\$331,456		Not Required Not Require	ed Not Required N	ot Required	#VALUE!	Active	\$0 \$331 50 \$500	,456	Not Required Not R	tequired Not Required	Not Required reimbur	ements: #VALUE! Not Applic			WALUE! WALUE!
PR-1316	IDF 01/12/	2/2010 1	Trinity furniture	1-353 Spondex 1-393 Trinity Furniture	Edgecombe Randolph	2	P.O. Box 10. Tarboro, NC P.O. Box 2001, Asheboro,	27886 27204	336.626.2233	www.edgecombecountync.gov Not Required Not Required www.co.randolph.nc.us Not Required Not Required	Not Required Not Required  Not Required Not Required	Electric Sewer	\$100,000		Not Required Not Require  Not Required Not Require		ot Required ot Required	#VALUE!	Active	50 5100	,000			Not Required reimbur Not Required reimbur				WALUE! WALUE!
25 26 PR-1309	IDF 01/05/	15/2009 United Sa	Salvage and Auto	1.377 United Salvage and Auto	Halifax	1 10 N. King Street, Halifax, NC	NC NC	27839	252.583.1131		Not Required Not Required	Serwer	\$91,000		Not Required Not Require	ed Not Required N	ot Required	#WALUE!	Active	\$30,006 \$60	994	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
27 PR-1318	IDF 10/18/	8/2010 4/2009 West 6	Vantage Foods It Pharmaceuticals	I-408 Vantage Foods I-391 West Pharmaceuticals	Caldwell Lenoir	1 906 West Avenue. NW. Lenoir. NC 2 207 East King Street, Kinston, NC		28646	828.757.1326 252.939.3110	www.caldwellcountrync.ora Not Required Not Required www.cal.kinston.nc.us Not Required Not Required	Not Required Not Required Not Required Not Required	W/S	\$200,000 \$253,174		Not Required Not Require Not Required Not Require	ed Not Required N	ot Required	#WALUE!	Closed	50 \$183 50 \$253	,676	Not Required Not R Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
PR-1346		2/2010	Allen Precision	U-409 Allen Precision Industries	Randolph	2	P.O. Box 2001, Asheboro,	27204	336.626.2233	www.co.randolph.nc.us Not Required Not Required	Not Required Not Required	w/s	\$130,095		Not Required Not Require		ot Required	#WALUE!	Active	\$62,430 \$67	,665			Not Required reimbur				#VALUE! #VALUE!
26 PR-1226	Account IDF-Utility 03/09/	9/2011	Americhem	U-414 Americhem	Randolph	2	P.O. Box 2001, Asheboro,	27204	336.626.2233	www.co.randolph.nc.us Not Required Not Required		Sewer	\$59,850		Not Required Not Require		ot Required	WALUE	Active	\$54,283 \$5	,567		-	Not Required reimbur		able Not Applica	ble Not Applicable	WALUE! WALUE!
30 PR-1337	IDF-Utility 03/18/	8/2010 Autor	tomated Solutions	U-397 Automated Solutions	Caldwell	1 905 West Avenue, NW, Lenoir, NC	NC NC	28645	828.757.1325	www.caldwellcountync.org Not Required Not Required	Not Required Not Required	Water	\$139,218		Not Required Not Require	ed Not Required N	ot Required	#VALUE!	Closed	\$139	,218	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	#VALUE! #VALUE!
32 PR-1043	IDF-Utility Account	7/2011	Caterpillar	U-417 Caterpillar	Lee	2 106 Hillcrest Drive, Sanford, NC		27331	919.718.4605	www.leccountync.gov Not Required Not Required	Not Required Not Required	Road	\$500,000		Not Required Not Require	ed Not Required N	ot Required	AVALUEI	Active	\$500,000	50	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WVALUE! WVALUE!
11-1072	IDF-Utility Account	7/19/11 Kings b	s Mountain Water Extension	U-419 Chemetall Foote	Cleveland	1 348 Holiday Inn Drive, Kings Mountain, NC 28086	101 W. Gold Street, Kings Mountain. NC	28086	(704) 734-4595			Water Line Extension	594,287		19 11	17	\$		Active	\$0 \$94	,287				#DIV/01 \$ 4.	963 Cash or Servi	ces Unknown	\$ 261 #WALUE!
PR-1038	Account		Clearwater Paper	U-407 Clearwater Paper	Cleveland	1	P.O. Box 1210, Shelby, NC	28151	704-484-4900	www.clevelandcounty.com Not Required Not Required	Not Required Not Required	Road	\$500,000		Not Required Not Require	ed Not Required N	ot Required	AVALUEI	Closed	50 \$500	,000	Not Required Not R	lequired Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
	Account	7/2010 C	Coastal Beverage	U-405 Coastal Beverage	Jones	1 134 Industrial Park Drive, Trenton, NC		28585	252.448.1315	www.co.jones.nc.us Not Required Not Required	Not Required Not Required	w/s	\$130,000		Not Required Not Require	ed Not Required N	ot Required	#WALUE!	Closed	50 \$130	,000	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WALUE! WALUE!
36 PR-1130	Account 03/15/		Dopaco	U-415 Dopaco	Lenoir	1 207 East King Street, Kinston, NC		28501	252.939.3110	www.ci.kinston.nc.us Not Required Not Required	Not Required Not Required	Electric	\$500,000		Not Required Not Require	ed Not Required 6	ot Required	AVALUEI	Active	\$0 \$500	,000	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WVALUE! WVALUE!
	Account 04/2	4/24/12 Env	riviva Access Road	U-427 Enviva	Northampton	1 Lebanon Church Road,	, P.O. Box 808, Jackson, NC	27845	(252) 534-2221	321999		Access Road	\$500,000		62		5	8,065	Active	\$500,000					#DIV/0I			S - #DIV/01
38	Account		Geiger	U-418 Geiger International	Burke	1 200 Avery Avenue, Morganton, NC		28680	828-439-4340	www.co.burke.nc.us Not Required Not Required	Not Required Not Required	Sewer	\$500,000		Not Required Not Require	ed Not Required 6	ot Required	AVALUEI	Active	\$500,000	\$0	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WVALUE! WVALUE!
39		7/2010	Guilford Mills	U-403 Gulford Mills	Duplin	2 224 Seminary Street, Kenansville, NC		28349	910.296.2100	www.duplincountync.com Not Required Not Required	Not Required Not Required	Gas	\$500,000		Not Required Not Require	ed Not Required N	ot Required	WALUE	Active	\$16,641 \$483	,359	Not Required Not R	Required Not Required	Not Required reimbur	ements. #VALUE! Not Applic	able Not Applica	ble Not Applicable	WVALUE! #VALUE!
40 12-1046	ALCOUNT	I/04/12 Horsehea	sead Water/Sewer	U-426 Horsehead	Rutherford	1	128 N. Powell Street, Forest City. NC	28043	(828) 248-4747	331492		Water/Sewer	\$500,000		250		\$	2,000	Active	\$500,000					#DIV/01 \$ 50,			
41 PR-1228	Account	3/2011	Hydac	U-412 Hydac	Lincoln	2 115 West Main Street, Lincolnton, NC	153 Courthouse Road.	28092	704.736.8471	www.co.lincoln.nc.us Not Required Not Required	Not Required Not Required	w/s	\$205,500		Not Required Not Require	ed Not Required 6	ot Required	#WALUE!	Active	\$60,992 \$144	,508	Not Required Not R	Required Not Required	Not Required reimbur			ble Not Applicable	#VALUE! #VALUE!
42	Account	8/19/11 Maple	le Commerce Park Ellerbe Sewer	U-421 N/A	Currituck	2	Suite 204. Currituck. NC 125 S. Hancock Street.	27929	(252) 232-2075			Sewer Improvements	\$500,000					#DIV/01	Active	\$250,000					#DIV/01 \$ 2,611,			#DIV/01 #VALUE
43 11-1075	Account	1/14/11 Chora	Connection cowinity Industrial	U-424 N/A	Richmond	1	Rockingham, NC P.O. Box 145, Chocowinity.	28380	(910) 997-8209			Water/Sewer	\$250,000					#DIV/01	Active	\$250,000					#DIV/01 \$ 775,	000 Cash or Servi	ces Unknown	#DIV/01 #VALUEI
	Account	4) 24) 22	Park	U-423 N/A	Beaufort	1	NC	27817	(252) 946-6568			Sewer Improvements	\$378,080					#DIV/01	Active	\$378,080					#DIV/0I			#DIV/01 #DIV/01
	Account			U-404 Northampton Farms	Northampton	1	P.O. Box 808 Jackson, NC	27845		www.northamptonnc.com Not Required Not Required	Not Required Not Required	Gas	\$500,000		Not Required Not Require		ot Required	AVALUEI	Active	\$500,000	50	Not Required Not R		Not Required reimbur			ble Not Applicable	#VALUE! #VALUE!
	Account 04/19/			U-351 Not Required	Caldwell	1 905 West Avenue, NW, Lenoir, NC		28645	828.757.1325	www.caldwellcountync.org Not Required Not Required	Not Required Not Required	Rail	\$100,000		Not Required Not Require		ot Required	#VALUE!	Closed	\$0 \$100	,000	Not Required Not R					ble Not Applicable	#VALUE! #VALUE!
4/1	Account IDF-Utility 08/05/			U-354 Not Required	Hertford	1 704 North King Street, Winton, NC		27986	252.358.7885	www.hertfordcountync.gov Not Required Not Required	Not Required Not Required	Water	\$500,000		Not Required Not Require		ot Required	#VALUE!	Closed	50	50		Required Not Required				ble Not Applicable	WALUE! WALUE!
481	Account		ParkEast MA Industrial Park	U-355 Not Required	Wayne	1				www.waynegov.com Not Required Not Required	Not Required Not Required	Water	\$500,000		Not Required Not Require  Not Required Not Require		ot Required ot Required	#VALUE!	Closed	\$0 \$500 \$0 \$104	1000			Not Required reimbur			ble Not Applicable	WALUE! WALUE!
49	IDF-Utility OBJ191	973007		U-356 Not Required	Scotland	1 305 West Church Street, Laurinburg, NC		28352	910.276.8324	www.laurinburg.org Not Required Not Required	Not Required Not Required	Sewer	\$105,900		Not Required Not Require		ot Required ot Required	AVALUEI	Closed	50 S104 50 S400				Not Required reimbur			ble Not Applicable ble Not Applicable	WALUE! WALUE!
301	Account IDF-Utility 01/11/			U-357 Not Required U-363 Not Required	Lenoir	1 207 East King Street, Kinston, NC 1 10 N. King Street, Halifax, NC		28501	252.939.3110 252.583.1131	www.ci.kinston.nc.us Not Required Not Required www.halifaxnc.com Not Required Not Required	Not Required Not Required  Not Required Not Required	Gas	\$400,000		Not Required Not Require  Not Required Not Require		ot Required ot Required	#VALUE!	Closed	50 5400 50 5125			-	Not Required reimbur				
51 PR-1325	Account d1/11/	neilax i	a regulari Arport	u-ses mor Required	Dallias	a SU N. King Street, Halifax, NC	1	27859	252.583.1131	www.halifaxnc.com Not Required Not Required	Not Required Not Required	Water	5125/000		reor nequired Not Require	Not nequired 5	or sednissa	#WALUE!	Citivet	30 5125	,000	Not Required Not R	required reor required	-eot required reimbur	WALUE! Not Applic	NOT APPRICA	Not Applicable	-VALUE! #VALUE!